

# FINANCIAL SECTION

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# Consolidated Eleven-Year Summary

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Eleven fiscal years

	Dec. 2022	Dec. 2021	Dec. 2020
<b>For the year:</b>			
Net sales	<b>¥87,368</b>	¥64,360	¥45,671
Cost of sales	<b>53,526</b>	41,756	30,349
Selling, general and administrative expenses	<b>19,917</b>	15,189	13,149
Operating income	<b>13,925</b>	7,415	2,173
Other income (expenses) – net	<b>287</b>	549	715
Income before income taxes	<b>14,212</b>	7,964	2,888
Income taxes	<b>3,823</b>	2,174	1,131
Net income (loss) attributable to noncontrolling interests	<b>90</b>	50	25
Net income attributable to owners of the parent	<b>10,299</b>	5,740	1,732
Net cash provided by operating activities	<b>7,523</b>	9,601	6,843
Net cash (used in) provided by investing activities	<b>(2,633)</b>	741	(1,253)
Free cash flows	<b>4,890</b>	10,342	5,590
Net cash (used in) provided by financing activities	<b>(4,624)</b>	(7,559)	(2,136)
<b>Per share:</b>			
Basic net income	<b>¥271.14</b>	¥150.83	¥ 49.07
Diluted net income	<b>270.01</b>	142.38	42.46
Cash dividends applicable to the year	<b>70.00</b>	58.00	58.00
<b>At year-end:</b>			
Current assets	<b>¥80,073</b>	¥65,707	¥54,893
Net property, plant and equipment	<b>15,697</b>	14,309	14,272
Total assets	<b>99,539</b>	82,361	71,622
Long-term liabilities	<b>1,347</b>	1,128	1,266
Total equity	<b>73,088</b>	61,728	49,822
<b>Stock exchange price per share of common stock:</b>			
Highest	<b>¥1,858</b>	¥1,893	¥1,720
Lowest	<b>1,318</b>	1,416	945
<b>Selected financial indicators:</b>			
Equity ratio (%)	<b>73.0</b>	74.1	68.2
Return on equity (%)	<b>15.4</b>	10.4	3.5
Dividend payout ratio (%)	<b>25.8</b>	38.5	118.2
Dividend on equity (%)	<b>4.0</b>	3.9	4.1

\*Effective from the fiscal period ended December 31, 2018, Star Micronics Co., Ltd. changed its account settlement date from the end of February to December 31. As a transitional period, the consolidated fiscal period for the fiscal period ended December 31, 2018 is based on and presented for the 10-month period from March 1, 2018 to December 31, 2018 for companies that fall within the scope of consolidation whose conventional account settlement date is February 28 and the 12-month period from January 1, 2018 to December 31, 2018 for companies that fall within the scope of consolidation whose account settlement date is December 31.

Millions of yen (Except for per share data)

Dec. 2019	Dec. 2018	Feb. 2018	Feb. 2017	Feb. 2016	Feb. 2015	Feb. 2014	Feb. 2013
¥60,652	¥65,940	¥60,773	¥48,937	¥54,458	¥50,958	¥43,482	¥37,858
38,330	40,478	38,511	30,825	33,558	31,355	28,047	24,683
16,505	15,750	16,052	14,505	15,165	14,126	12,829	11,595
5,817	9,712	6,210	3,607	5,735	5,477	2,606	1,580
(485)	(1,029)	149	224	(383)	605	40	2,140
5,332	8,683	6,359	3,831	5,352	6,082	2,646	3,720
1,486	1,764	487	572	1,530	1,285	1,400	1,330
(208)	124	91	78	101	101	103	90
4,054	6,795	5,781	3,181	3,721	4,696	1,143	2,300
5,124	6,089	8,923	5,338	3,107	4,326	2,597	483
(3,150)	(2,950)	(5,013)	813	(1,074)	(2,501)	(2,455)	(1,908)
1,974	3,139	3,910	6,151	2,033	1,825	142	(1,425)
(3,015)	(3,766)	(2,926)	139	(2,180)	(1,568)	(1,394)	(1,202)
¥113.72	¥186.04	¥155.68	¥ 81.77	¥ 87.98	¥111.36	¥ 27.17	¥ 54.66
99.34	163.42	136.90	74.69	87.69	111.05	27.14	
56.00	54.00	52.00	48.00	46.00	44.00	34.00	30.00
¥56,830	¥59,914	¥59,635	¥53,172	¥50,367	¥50,533	¥41,233	¥35,827
15,542	15,521	14,076	12,926	14,360	15,309	14,327	13,476
76,394	79,935	77,363	68,351	67,828	70,261	59,303	52,564
9,675	10,046	9,697	9,935	2,021	617	524	303
50,790	49,312	47,447	43,755	50,200	51,903	45,698	40,710
Yen							
¥1,893	¥2,270	¥2,480	¥1,770	¥2,238	¥1,885	¥1,422	¥988
1,258	1,332	1,588	1,023	1,125	1,115	857	647
65.2	60.3	60.1	62.8	72.7	72.4	75.5	76.1
8.3	14.3	12.9	6.9	7.4	9.8	2.7	6.0
49.2	29.0	33.4	58.7	52.3	39.5	125.1	54.9
4.1	4.1	4.3	4.1	3.9	3.9	3.4	3.3

# Management's Discussion and Analysis

## OVERVIEW (Years ended December 31, 2022 and 2021)

### Business Environment

Looking at 2022, global economic conditions remained uncertain. In addition to the effects of COVID-19, this uncertainty was due to a variety of factors including the accelerated pace of global inflation, soaring resource prices triggered by the prolonged Ukraine crisis, tight supply of such components and parts as semiconductors, and sharp fluctuations in foreign currency exchange rates. By geographic region, the U.S. economy exhibited a recovery trend on the back of steady consumer spending. In contrast, economic conditions throughout Europe were generally weak. In Asia, China's economy remained firm despite significant restrictions on economic activities owing to the government's decision to adopt a zero-corona policy. On the domestic front, Japan witnessed a modest economic recovery.

### Net Sales

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥64,360	¥87,368	35.7

In each of the major markets in which the Star Micronics Group operates, demand for POS printers was strong especially in the U.S. At the same time, overseas demand for the Group's mainstay machine tools remained generally high with firm demand also in Japan.

### Operating Income

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥7,415	¥13,925	87.8

Operating income came in at ¥13,925 million owing mainly to the increase in sales of machine tools.

### Net Income Attributable to Owners of the Parent

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥5,740	¥10,299	79.4

Net income attributable to owners of the parent amounted to ¥10,299 million largely reflecting the increase in net sales.

### Cash Dividends per Share

<small>(Yen)</small>			
	2021	2022	Change (yen)
	¥ 58	¥70	¥12

The annual cash dividend for the year under review was ¥70 per share, up ¥12 yen per share compared with the previous year. As far as the period-end dividend is concerned, Star Micronics also paid a special dividend of ¥10 per share.

### Total Assets

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥82,361	¥99,539	20.9

Amid foreign currency exchange rates affecting the consolidated balance sheet as a whole as of the end of year under review, total assets increased compared with the end of the previous year owing mainly to the upswing in such accounting line items as inventories and trade notes and accounts receivable.

### Free Cash Flows

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥10,342	¥4,890	(52.7)

Despite the increase in income before income taxes, free cash flows came in at ¥4,890 million largely reflecting the increase in inventories.

Free cash flows = Operating cash flows + Investing cash flows

### Capital Expenditures

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
	¥1,926	¥3,390	76.0

Capital expenditures amounted to ¥3,390 million. This largely included expenditure on equipment to expand capacity in the Machine Tools Segment.

### Net Sales by Region

<small>(Millions of yen)</small>			
	2021	2022	Change (%)
Japan	¥ 8,072	¥ 9,037	12.0
USA	17,315	27,904	61.2
China	14,543	17,112	17.7
Germany	6,076	8,743	43.9
Others	18,354	24,572	33.9



## INCOME ANALYSIS

### Achieved record high net sales and substantial increases in both revenue and earnings

Star Micronics reported record high consolidated net sales of ¥87,368 million (US\$656,902 thousand) in 2022, up ¥23,008 million, or 35.7%, compared with the previous year. Looking at 2022, global economic conditions remained uncertain. In addition to the effects of COVID-19, this uncertainty was due to a variety of factors including the accelerated pace of global inflation, soaring resource prices triggered by the prolonged Ukraine crisis, tight supply of such components and parts as semiconductors, and sharp fluctuations in foreign currency exchange rates. By geographic region, the U.S. economy exhibited a recovery trend on the back of steady consumer spending. In contrast, economic conditions throughout Europe were generally weak. In Asia, China's economy remained firm despite significant restrictions on economic activities owing to the government's decision to adopt a zero-corona policy. On the domestic front, Japan witnessed a modest economic recovery. Under these circumstances, demand for POS printers was strong especially in the U.S. in each of the major markets in which the Star Micronics Group operates. At the same time, overseas demand for the Group's mainstay machine tools remained generally high with firm demand also in Japan.

The cost of sales came to ¥53,526 million (US\$402,451

thousand), an upswing of ¥11,770 million, or 28.2%, compared with the previous year. On this basis, gross profit climbed ¥11,238 million, or 49.7%, year on year, to ¥33,842 million (US\$254,451 thousand).

Selling, general and administrative (SG&A) expenses were ¥19,917 million (US\$149,752 thousand), up ¥4,728 million, or 31.1%, compared with the previous year.

Taking into account the aforementioned factors, operating income surged ¥6,510 million, or 87.8%, year on year, to ¥13,925 million (US\$104,699 thousand).

### Achieved record high net income attributable to owners of the parent

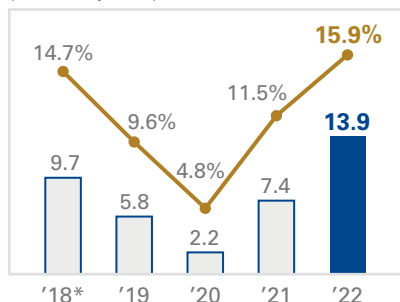
In 2022, other income – net came to ¥287 million (US\$2,158 thousand), down from ¥549 million in the previous year. In the year under review, Star Micronics incurred a foreign exchange loss – net of ¥76 million (US\$571 thousand).

As a result, income before income taxes amounted to ¥14,212 million (US\$106,857 thousand), an increase of ¥6,248 million, or 78.5%, compared with the previous year. Net income attributable to owners of the parent after deducting income taxes and net income attributable to noncontrolling interests came to ¥10,299 million (US\$77,436 thousand), an upswing of ¥4,559 million, or 79.4%, year on year.

Basic net income per share was ¥271.14 (US\$2.04) and diluted net income per share was ¥270.01 (US\$2.03).

#### Operating Income and Operating Income Ratio

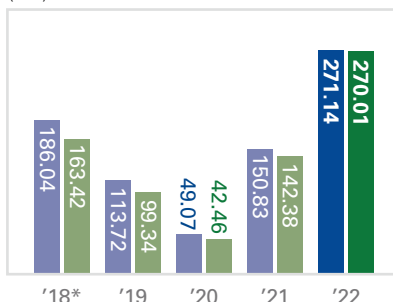
(Billions of yen, %)



■ Operating Income  
—●— Operating Income Ratio

#### Net Income per Share

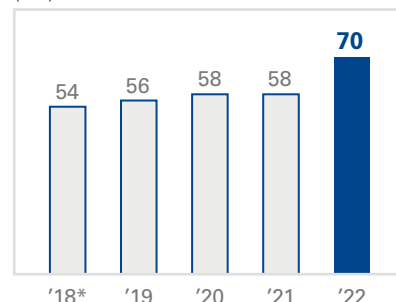
(Yen)



■ Basic Net Income  
■ Diluted Net Income

#### Cash Dividends per Share

(Yen)



\*The consolidated fiscal period for the fiscal period ended December 31, 2018 is based on and presented for a 10-month period for the Company and consolidated subsidiaries in Japan and a 12-month period for overseas consolidated subsidiaries.

### Accounting for the payment of a special dividend, record high annual cash dividend of ¥70 per share

Star Micronics set its annual cash dividend at ¥70 (US\$0.53) per share, up ¥12 per share compared with the previous year. Taking into consideration its consolidated business performance for the year under review and its record high net sales and net income attributable to owners of the parent, the Company decided to pay a special dividend of ¥10 per share as of the end of the year for a record high annual cash dividend in a bid to further upgrade and expand the return and distribution of profits to shareholders through cash dividends. Based on the aforementioned, Star Micronics' consolidated total payout ratio came in at 44.6% for the year under review. Looking ahead, the Company plans to pay an interim and year-end cash dividend of ¥30 per share each for an annual cash dividend of ¥60 per share for 2023.

Star Micronics has decided to target a consolidated total payout ratio of at least 50%, including the repurchase of its own shares, with the aim of paying a stable annual cash dividend of at least ¥60 per share as part of its shareholder return policy. As far as the Company's internal reserves are concerned, Star Micronics is committed to enhancing its corporate value while increasing shareholders' profits. At the same time, the Company will look to engage in a variety of activities including investment in future growth fields in a bid to ensure its sustainable growth.

## FINANCIAL POSITION & LIQUIDITY

### Increase in total assets on the back of robust orders and substantial revenue growth

Total current assets stood at ¥80,073 million (US\$602,053 thousand) as of December 31, 2022, up ¥14,366 million, or 21.9%, compared with the end of the previous year. The upswing in total current assets largely reflected year-on-year increases of ¥2,366 million, or 8.7%, to ¥29,565 million (US\$222,293 thousand) in cash and cash equivalents, ¥4,203 million, or 22.7%, to ¥22,698 million (US\$170,662 thousand) in trade notes and accounts receivable, and ¥7,264 million, or 40.8%, to ¥25,087 million (US\$188,624 thousand) in inventories.

The balance of net property, plant and equipment climbed ¥1,388 million, or 9.7%, compared with the end of the previous year, to ¥15,697 million (US\$118,023

thousand) owing mainly to a year-on-year increase in machinery and equipment of ¥1,094 million, or 5.2%, to ¥21,979 million (US\$165,255 thousand).

The balance of investments and other assets grew ¥1,424 million, or 60.7%, compared with the previous year-end, to ¥3,769 million (US\$28,338 thousand).

Accounting for each of these factors, the balance of total assets as of the end of year under review increase ¥17,178 million, or 20.9%, compared with the end of the previous year, to ¥99,539 million (US\$748,414).

### Increase in liabilities owing to upswings in such accounting line items as payables and income taxes payable

Total current liabilities stood at ¥25,104 million (US\$188,752 thousand) as of December 31, 2022, an increase of ¥5,599 million, or 28.7%, compared with the end of the previous year. This increase was mainly due to year-on-year upswings of ¥2,650 million, or 17.5%, to ¥17,810 million (US\$133,910 thousand) in payables, of ¥1,606 million, or 198.0%, to ¥2,417 million (US\$18,173 thousand) in income taxes payable.

Total long-term liabilities climbed ¥219 million, or 19.4%, compared with the end of the previous year, to ¥1,347 million (US\$10,128 thousand) as of December 31, 2022. This largely reflected the year-on-year increase in the balance of long-term debt of ¥95 million, or 12.0%, to ¥884 million (US\$6,647 thousand).

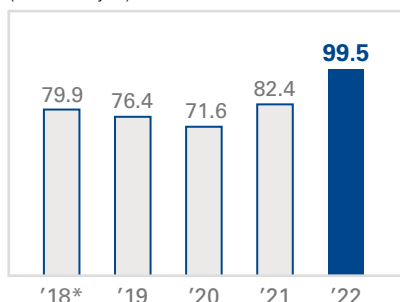
### Increase in equity owing to the accumulation of retained earnings

Total equity increased ¥11,360 million, or 18.4%, compared with the end of the previous year, to ¥73,088 million (US\$549,534 thousand). Despite the impact of such initiatives as the payment of cash dividends as well as the purchase and disposal of treasury stock, the increase in total equity was largely attributable to the year-on-year upswing in retained earnings of ¥8,035 million, or 19.2%, to ¥49,849 million (US\$374,804 thousand) and positive turnaround in foreign currency translation adjustments to ¥3,366 million (US\$25,308 thousand) from a negative balance of ¥830 million as of the end of the previous year.

Accounting for the increase in total assets, the equity ratio came in at 73.0%, down 1.1 percentage points year on year. Equity per share as of December 31, 2022 climbed ¥352.13 compared with the previous year-end, to ¥1,928.77 (US\$14.50).

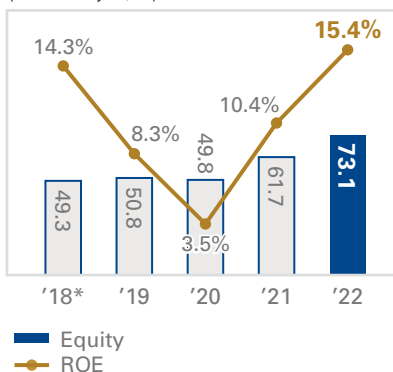
## Total Assets

(Billions of yen)



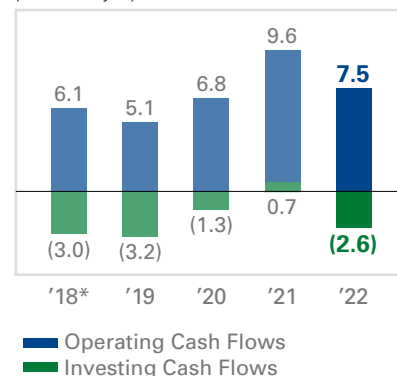
## Equity and Return on Equity

(Billions of yen, %)



## Cash Flows

(Billions of yen)



## CASH FLOWS

### Continued capital expenditure and returns to shareholders on the back of ample operating cash flow

Net cash provided by operating activities came to ¥7,523 million (US\$56,564 thousand). The principal cash inflows came from income before income taxes of ¥14,212 million (US\$106,857 thousand) and depreciation and amortization of ¥2,414 million (US\$18,150 thousand), which exceeded the major cash outflows that emanated from the increase in inventories of ¥5,880 million (US\$44,210 thousand), income taxes – paid of ¥2,465 million (US\$18,534 thousand), and increase in trade receivables of ¥1,728 million (US\$12,992 thousand).

Net cash used in investing activities came to ¥2,633 million (US\$19,797 thousand). This largely reflected the principal cash outflow for purchases of property, plant and equipment of ¥2,170 million (US\$16,316 thousand).

Net cash used in financing activities amounted to ¥4,624 million (US\$34,767 thousand). This was mainly due to dividends paid to shareholders of ¥2,251 million (US\$16,925 thousand) and payments for purchase of treasury stock of ¥1,960 million (US\$14,737 thousand).

Taking into account the aforementioned activities as well as foreign currency translation adjustments on cash and cash equivalents of ¥2,100 million (US\$15,789 thousand) and the net increase in cash and cash equivalents of ¥2,366 million (US\$17,789 thousand), cash and cash equivalents stood at ¥29,565 million (US\$222,293 thousand) as of December 31, 2022.

## CAPITAL EXPENDITURES AND R&D EXPENSES

### Investment in equipment to boost capacity in the Machine Tools Segment in 2022

In 2022, capital expenditures, which totaled ¥3,390 million (US\$25,489 thousand), were largely directed toward the purchase of facilities and equipment aimed at boosting capacity in the Machine Tools Segment. In 2023, Star Micronics plans to undertake capital expenditures of ¥2,862 million focusing mainly on a large-scale renewal of the Company's the Kikugawa Factory in the Machine Tools Segment and construction of a new building at an overseas subsidiary.

**Special Products**—Capital expenditures in the Special Products Segment increased ¥424 million compared with the previous year, to ¥606 million (US\$4,556 thousand) in 2022. In 2023, the Company is budgeting expenditures of ¥283 million in this segment mostly for molds used in the manufacture of new products.

**Machine Tools**—Capital expenditures in the Machine Tools Segment climbed ¥931 million compared with the previous year, to ¥2,598 million (US\$19,534 thousand), in 2022. In 2023, the Company plans to undertake capital expenditures of ¥2,474 million. This includes the large-scale renewal of the Company's Kikugawa Factory, the construction of a new building at an overseas subsidiary, and facilities and equipment to help boost production capacity.

### **New product development in each segment**

Underpinned by its precision processing and assembly technologies nurtured over a long period, the Star Micronics Group undertakes research and development activities to further create added value. In addition to developing products and technologies that are directly related to its current operations, the Group actively works to set up new businesses.

The principal results of research and development undertaken during the year under review were as follows, with total research and development expenses amounting to ¥1,965 million.

**Special Products Segment**—In the current fiscal year, Star Micronics developed the thermal 3-inch label printer mC-Label3 as well as the Star Quick Setup Utility Customizer and Star Document Markup Designer services that further enhance the added-value of its printers.

Recognizing the need to meet the label printing requirements of the food delivery market, which has greatly expanded due to the COVID-19 pandemic, mC-Label3 handles various types of paper, including strong adhesive linerless labels, and can be used for a wide range of applications, such as backyard inventory management labels and shipping labels, not to mention product labels. In addition, mC-Label3 allows users to replace parts that have worn out on their own, and comes with a video manual on how to replace and clean parts further enhancing the ease of maintenance.

As the name suggests, Star Quick Setup Utility Customizer is a service that provides additional utility value at the time of initial printer setup. As a service that customizes the initial printer setup for each POS system, Star Quick Setup Utility Customizer enables the burden incurred at the time of system installation to be significantly reduced. Star Document Markup Designer is an intuitive service that facilitates the easy creation of print data by employing proprietary text-based print data that boasts excellent readability. In eliminating the need to understand the print instructions of the Company's printers, Star Document Markup Designer has made it easy to create print data. At the same time, Star Micronics has upgraded the features of TSP100IV, the latest model in the flagship TSP100 series, as well as the mC-Print series to facilitate the link between printers and the Star Micronics Cloud Service to enable the use of these services.

Research and development expenses for the Special Products Segment totaled ¥802 million.

**Machine Tools Segment**—Star Micronics developed the new SD-26, a mid-range model sliding head-type automatic lathe, in the year under review.

Drawing on the concept of a single unit that can machine parts between the volume zone 8 to 26 diameter, the SD-26 is a Swiss type automatic lathe that mainly targets complex-shaped parts for automotive, hydraulic and pneumatic equipment, and medical-related use. The SD-26, which employs a gate-shaped tool post arranged on a gang-type tool post for front-end machining, is available in four types. This in turn allows users to select the most suitable tool post specification that meets their specific machining application need. In addition to the standard 4-spindle facing-type milling unit with a tool swivel control axis (B-axis), the top-of-the-line type S, which boasts an industry-first cartridge-type tool unit equipped with a 2nd B-axis mechanism that can provide swivel control, is capable of handling all types of complex-shaped parts. The gang-type tool post for back-end machining is equipped with a two turning tool holder in addition to an 8-spindle unit with Y-axis control for enhanced turning capability on the back side. To reduce environmental impact, the SD-16 is equipped with the newly developed ECO mode, which reduces standby power consumption when the machine is idle.

From a software perspective, Star Micronics promoted the development of multiple Step Cycle Pro models which provide chip-breaking operations thereby improving productivity. In addition to advancing the rollout of multiple Step Cycle Pro models, the Company has developed various functions that help improve user convenience and workability. These functions include Eccentric Turning for machining eccentric shapes with cutting tools, Easy Edit that is capable of creating simple on-machine programs, and a B-connect function that can be connected to an automatic material supply device to an Ethernet IP which in turn facilitates integrated control with the machine unit.

Research and development expenses for the Machine Tools Segment amounted to ¥1,062 million.

**New Business**—Star Micronics took steps to consider the creation of new business based on the three logistics DX, store DX, and production DX themes in the year under review.

Under the logistics DX theme, the Company has cultivated market needs while developing and proposing service models that help increase user productivity. From a store DX perspective, Star Micronics collaborated with a company that possesses data communication technology



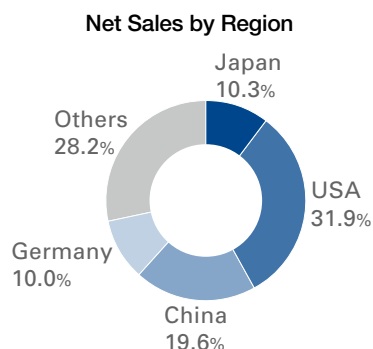
that employs sound wave and initiated steps to consider digital services for retail stores and restaurants. In advancing production DX, a digital service project was launched with the Machine Tools Segment. The Company also developed and exhibited a prototype version of its

machining estimation support software at the Japan International Machine Tool Fair JUMTOF2022.

Research and development expenses in this segment came to ¥100 million.

## SALES FRAMEWORK AND NET SALES BY REGION

A significant portion of the Company's products are sold in international markets. Star Micronics is actively engaged in expanding its business globally and has established production and sales bases in various regions. Details of the Group's principal bases are presented as follows:



	USA	U.K.	Germany	France	Switzerland	China	Thailand
Special Products	Star Micronics America, Inc.	Star Micronics Europe Ltd.				Star Precisions Ltd.	Star Micronics Southeast Asia Co., Ltd.
Machine Tools	Star CNC Machine Tool Corp.	Star Micronics GB Ltd.	Star Micronics GmbH	Star Machine Tool France SAS	Star Micronics AG	Shanghai Xingang Machinery Co., Ltd. Star Micronics Manufacturing Dalian Co., Ltd.	Star Micronics (Thailand) Co., Ltd. Star Micronics Manufacturing (Thailand) Co., Ltd.

### Substantial increase in net sales across all regions

In the year under review, the ratio of overseas sales as a proportion of total sales came to 89.7%, up 2.2 percentage points compared with the previous year.

By region, net sales in the U.S. amounted to ¥27,904 million (US\$209,804 thousand), an increase of ¥10,589 million, or 61.2%, year on year.

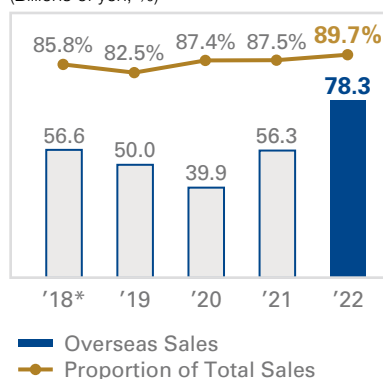
Net sales in China came to ¥17,112 million (US\$128,662 thousand), a year-on-year upswing of ¥2,569 million, or 17.7%.

Net sales in Germany totaled ¥8,743 million (US\$65,737 thousand), an increase of ¥2,667 million, or 43.9%, compared with the previous year.

In Japan, net sales came to ¥9,037 million (US\$67,947 thousand), an upswing of ¥965 million, or 12.0%, year on year.

### Overseas Sales and Proportion of Total Sales

(Billions of yen, %)



# Consolidated Balance Sheet

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
December 31, 2022

Assets	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Current assets:</b>			
Cash and cash equivalents (Note 17)	¥ 29,565	¥ 27,199	\$ 222,293
Marketable securities (Notes 5 and 17)	34		256
Short-term investments (Notes 6 and 17)	505	377	3,797
Receivables (Notes 7 and 17):			
Trade notes and accounts receivable	22,698	18,495	170,662
Unconsolidated subsidiaries and associated companies	52	58	391
Other	1,293	1,044	9,722
Allowance for doubtful receivables	(133)	(137)	(1,000)
Inventories (Note 8)	25,087	17,823	188,624
Prepaid expenses and other	972	848	7,308
<b>Total current assets</b>	<b>80,073</b>	<b>65,707</b>	<b>602,053</b>
<b>Property, plant and equipment:</b>			
Land	2,008	1,893	15,098
Buildings and structures	16,081	15,328	120,910
Machinery and equipment	21,979	20,885	165,255
Lease assets (Note 16)	121	153	910
Construction in progress	216	175	1,624
Other	1,902	1,507	14,301
<b>Total</b>	<b>42,307</b>	<b>39,941</b>	<b>318,098</b>
Accumulated depreciation	(26,610)	(25,632)	(200,075)
<b>Net property, plant and equipment</b>	<b>15,697</b>	<b>14,309</b>	<b>118,023</b>
<b>Investments and other assets:</b>			
Investment securities (Notes 5 and 17)	839	717	6,308
Investments in unconsolidated subsidiaries and associated companies	395	332	2,970
Deferred tax assets (Note 14)	425	599	3,196
Asset for retirement benefits (Note 10)	1,300		9,774
Other assets	810	697	6,090
<b>Total investments and other assets</b>	<b>3,769</b>	<b>2,345</b>	<b>28,338</b>
<b>Total</b>	<b>¥ 99,539</b>	<b>¥ 82,361</b>	<b>\$ 748,414</b>

See notes to consolidated financial statements.

Liabilities and equity	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Current liabilities:</b>			
Payables (Note 17):			
Trade notes and accounts payable	¥12,988	¥11,967	\$ 97,654
Unconsolidated subsidiaries and associated companies	1	1	8
Other	4,821	3,192	36,248
Current portion of long-term debt (Note 9)	334	261	2,511
Income taxes payable (Note 14)	2,417	811	18,173
Contract liabilities	966		7,263
Accrued expenses	1,550	1,100	11,654
Other	2,027	2,173	15,241
<b>Total current liabilities</b>	<b>25,104</b>	<b>19,505</b>	<b>188,752</b>
<b>Long-term liabilities:</b>			
Long-term debt (Note 9)	884	789	6,647
Liability for retirement benefits (Note 10)	101	130	759
Deferred tax liabilities (Note 14)	316	125	2,376
Other	46	84	346
<b>Total long-term liabilities</b>	<b>1,347</b>	<b>1,128</b>	<b>10,128</b>
<b>Commitments and contingent liabilities (Note 16)</b>			
<b>Equity (Notes 11, 12 and 24):</b>			
Common stock – authorized, 158,000,000 shares; issued, 42,465,134 shares in 2022 and 44,091,334 shares in 2021	12,722	12,722	95,654
Capital surplus	11,711	13,854	88,053
Stock acquisition rights (Note 12)	352	421	2,647
Retained earnings	49,849	41,814	374,804
Treasury stock – at cost, 4,809,548 shares in 2022 and 5,367,223 shares in 2021	(6,608)	(7,067)	(49,684)
Accumulated other comprehensive income (loss):			
Unrealized gain on available-for-sale securities	108	84	812
Foreign currency translation adjustments	3,366	(830)	25,308
Defined retirement benefit plans	1,481	477	11,135
<b>Total</b>	<b>72,981</b>	<b>61,475</b>	<b>548,729</b>
Noncontrolling interests	107	253	805
<b>Total equity</b>	<b>73,088</b>	<b>61,728</b>	<b>549,534</b>
<b>Total</b>	<b>¥99,539</b>	<b>¥82,361</b>	<b>\$748,414</b>

See notes to consolidated financial statements.

# Consolidated Statement of Income

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Year Ended December 31, 2022

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Net sales</b>	<b>¥87,368</b>	¥64,360	<b>\$656,902</b>
<b>Cost of sales</b> (Note 10)	<b>53,526</b>	41,756	<b>402,451</b>
Gross profit	<b>33,842</b>	22,604	<b>254,451</b>
<b>Selling, general and administrative expenses</b> (Notes 10 and 15)	<b>19,917</b>	15,189	<b>149,752</b>
Operating income	<b>13,925</b>	7,415	<b>104,699</b>
<b>Other income (expenses):</b>			
Interest and dividend income	<b>180</b>	173	<b>1,353</b>
Interest expense	<b>(32)</b>	(19)	<b>(241)</b>
Foreign exchange loss – net	<b>(76)</b>	(2)	<b>(571)</b>
Gain on sale of property, plant and equipment	<b>33</b>	20	<b>248</b>
Loss on disposal of property, plant and equipment	<b>(20)</b>	(16)	<b>(150)</b>
Gain on liquidation of subsidiaries and associates		165	
Other – net	<b>202</b>	228	<b>1,519</b>
Other income (expenses) – net	<b>287</b>	549	<b>2,158</b>
<b>Income before income taxes</b>	<b>14,212</b>	7,964	<b>106,857</b>
<b>Income taxes</b> (Note 14):			
Current	<b>3,893</b>	2,062	<b>29,270</b>
Deferred	<b>(70)</b>	112	<b>(526)</b>
Total income taxes	<b>3,823</b>	2,174	<b>28,744</b>
<b>Net income</b>	<b>10,389</b>	5,790	<b>78,113</b>
<b>Net income attributable to noncontrolling interests</b>	<b>90</b>	50	<b>677</b>
<b>Net income attributable to owners of the parent</b>	<b>¥10,299</b>	¥ 5,740	<b>\$ 77,436</b>
	Yen		U.S. dollars (Note 1)
<b>Per share of common stock</b> (Notes 2.s, 11 and 20):			
Basic net income	<b>¥271.14</b>	¥150.83	<b>\$2.04</b>
Diluted net income	<b>270.01</b>	142.38	<b>2.03</b>
Cash dividends applicable to the year	<b>70.00</b>	58.00	<b>0.53</b>

See notes to consolidated financial statements.

# Consolidated Statement of Comprehensive Income

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Year Ended December 31, 2022

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Net income</b>	<b>¥10,389</b>	¥5,790	<b>\$ 78,113</b>
<b>Other comprehensive income</b> (Note 19):			
Unrealized gain on available-for-sale securities	<b>24</b>	57	<b>180</b>
Foreign currency translation adjustments	<b>3,893</b>	2,663	<b>29,271</b>
Defined retirement benefit plans	<b>1,004</b>	313	<b>7,549</b>
Share of other comprehensive gain in associates	<b>65</b>	12	<b>489</b>
Total other comprehensive income	<b>4,986</b>	3,045	<b>37,489</b>
<b>Comprehensive income</b>	<b>¥15,375</b>	¥8,835	<b>\$115,602</b>
<b>Total comprehensive income attributable to</b> (Note 19):			
Owners of the parent	<b>¥15,251</b>	¥8,757	<b>\$114,669</b>
Noncontrolling interests	<b>124</b>	78	<b>933</b>

See notes to consolidated financial statements.

# Consolidated Statement of Changes in Equity

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Year Ended December 31, 2022

	Thousands		Millions of yen									
	Outstanding number of shares of common stock	Common stock	Capital surplus	Stock acquisition rights	Retained earnings	Treasury stock-at cost	Accumulated other comprehensive income (loss)			Total	Non-controlling interests	Total equity
							Unrealized gain on available-for-sale securities	Foreign currency translation adjustments	Defined retirement benefit plans			
<b>Balance, December 31, 2020</b>	35,304	¥12,722	¥13,058	¥429	¥38,298	¥(12,077)	¥ 27	¥(3,352)	¥ 164	¥49,269	¥ 553	¥49,822
Net income attributable to owners of the parent					5,740					5,740		5,740
Cash dividends, ¥58.0 per share					(2,224)					(2,224)		(2,224)
Purchase of treasury stock	(1,431)					(2,266)				(2,266)		(2,266)
Disposal of treasury stock	46		16			56				72		72
Conversion of convertible bonds	4,805		2,071			5,929				8,000		8,000
Retirement of treasury stock			(1,291)			1,291						
Net change in the year				(8)			57	2,522	313	2,884	(300)	2,584
<b>Balance, December 31, 2021</b>	38,724	¥12,722	¥13,854	¥421	¥41,814	¥ (7,067)	¥ 84	¥ (830)	¥ 477	¥61,475	¥ 253	¥61,728
Cumulative effect of accounting change					(11)					(11)		(11)
Restated balance	38,724	12,722	13,854	421	41,803	(7,067)	84	(830)	477	61,464	253	61,717
Net income attributable to owners of the parent					10,299					10,299		10,299
Cash dividends, ¥70.0 per share					(2,253)					(2,253)		(2,253)
Purchase of treasury stock	(1,221)					(1,958)				(1,958)		(1,958)
Disposal of treasury stock	153		9			206				215		215
Retirement of treasury stock			(2,211)			2,211						
Purchase of shares of consolidated subsidiaries			60							60		60
Sales of shares of consolidated subsidiaries			(1)							(1)		(1)
Net change in the year				(69)			24	4,196	1,004	5,155	(146)	5,009
<b>Balance, December 31, 2022</b>	37,656	¥12,722	¥11,711	¥352	¥49,849	¥ (6,608)	¥108	¥ 3,366	¥1,481	¥72,981	¥ 107	¥73,088

	Thousands of U.S. dollars (Note 1)											
	Common stock	Capital surplus	Stock acquisition rights	Retained earnings	Treasury stock-at cost	Accumulated other comprehensive income (loss)			Total	Non-controlling interests	Total equity	
						Unrealized gain on available-for-sale securities	Foreign currency translation adjustments	Defined retirement benefit plans				
<b>Balance, December 31, 2021</b>	\$95,654	\$104,165	\$3,166	\$314,391	\$(53,135)	\$632	\$ (6,241)	\$ 3,586	\$462,218	\$ 1,902	\$464,120	
Cumulative effect of accounting change				(83)					(83)		(83)	
Restated balance	95,654	104,165	3,166	314,308	(53,135)	632	(6,241)	3,586	462,135	1,902	464,037	
Net income attributable to owners of the parent				77,436					77,436		77,436	
Cash dividends, \$0.53 per share				(16,940)					(16,940)		(16,940)	
Purchase of treasury stock					(14,722)				(14,722)		(14,722)	
Disposal of treasury stock			68		1,549				1,617		1,617	
Retirement of treasury stock			(16,624)		16,624							
Purchase of shares of consolidated subsidiaries			451						451		451	
Sales of shares of consolidated subsidiaries			(7)						(7)		(7)	
Net change in the year				(519)		180	31,549	7,549	38,759	(1,097)	37,662	
<b>Balance, December 31, 2022</b>	\$95,654	\$ 88,053	\$2,647	\$374,804	\$(49,684)	\$812	\$25,308	\$11,135	\$548,729	\$ 805	\$549,534	

See notes to consolidated financial statements.



# Consolidated Statement of Cash Flows

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Year Ended December 31, 2022

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Operating activities:</b>			
Income before income taxes	¥14,212	¥ 7,964	\$106,857
Adjustments for:			
Income taxes – paid	(2,465)	(1,811)	(18,534)
Depreciation and amortization	2,414	2,127	18,150
Gain on liquidation of subsidiaries and associates		(165)	
Reversal of allowance for (provision for) doubtful receivables	(23)	18	(173)
Gain on sale and disposal of property, plant and equipment	(12)	(4)	(90)
Increase in trade receivables	(1,728)	(2,475)	(12,992)
Increase in inventories	(5,880)	(3,045)	(44,210)
(Decrease) increase in trade payables	(57)	6,009	(429)
Increase (decrease) in liability for retirement benefits	100	(130)	752
Other – net	962	1,113	7,233
Total adjustments	(6,689)	1,637	(50,293)
Net cash provided by operating activities	7,523	9,601	56,564
<b>Investing activities:</b>			
Purchases of property, plant and equipment	(2,170)	(1,052)	(16,316)
Proceeds from sale of property, plant and equipment	148	24	1,113
Decrease in short-term investments		1,100	
Purchases of marketable and investment securities	(200)	(600)	(1,504)
Proceeds from sale of marketable and investment securities		1,410	
Other – net	(411)	(141)	(3,090)
Net cash (used in) provided by investing activities	(2,633)	741	(19,797)
<b>Financing activities:</b>			
Decrease in short-term bank loans		(2,500)	
Dividends paid to shareholders	(2,251)	(2,223)	(16,925)
Dividends paid to noncontrolling shareholders of consolidated subsidiaries	(10)	(232)	(75)
Repayments to noncontrolling shareholders		(147)	
Payments for purchase of treasury stock	(1,960)	(2,269)	(14,737)
Disposal of treasury stock	119	14	895
Other – net	(522)	(202)	(3,925)
Net cash used in financing activities	(4,624)	(7,559)	(34,767)
Foreign currency translation adjustments on cash and cash equivalents	2,100	1,387	15,789
Net increase in cash and cash equivalents	2,366	4,170	17,789
Cash and cash equivalents at beginning of year	27,199	23,029	204,504
Cash and cash equivalents at end of year	¥29,565	¥27,199	\$222,293
<b>Noncash investing and financing activities:</b>			
Increase in capital surplus due to conversion of convertible bonds		¥ 2,071	
Decrease in treasury stock due to conversion of convertible bonds		5,929	
Decrease in convertible bonds due to conversion of convertible bonds		¥ 8,000	

See notes to consolidated financial statements.

# Notes to Consolidated Financial Statements

Star Micronics Co., Ltd. and Consolidated Subsidiaries  
Year Ended December 31, 2022

## 1. Basis of Presentation of Consolidated Financial Statements

The accompanying consolidated financial statements have been prepared in accordance with the provisions set forth in the Japanese Financial Instruments and Exchange Act and its related accounting regulations and in accordance with accounting principles generally accepted in Japan (“Japanese GAAP”), which are different in certain respects as to application and disclosure requirements of International Financial Reporting Standards.

In preparing these consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued domestically in order to present them in a form which is more familiar to readers outside of Japan.

In addition, certain reclassifications have been made in the consolidated financial statements of the year ended December 31, 2021 to conform to the classifications used in the year ended December 31, 2022.

The consolidated financial statements are stated in Japanese yen, the currency of the country in which Star Micronics Co., Ltd. (the “Company”) is incorporated and operates. The translation of Japanese yen amounts into U.S. dollar amounts is included solely for the convenience of readers outside Japan and has been made at the rate of ¥133 to \$1, the approximate rate of exchange at December 31, 2022.

Such translation should not be construed as a representation that the Japanese yen amounts could be converted into U.S. dollars at that or any other rate.

## 2. Summary of Significant Accounting Policies

**a. Consolidation** The consolidated financial statements as of December 31, 2022, include the accounts of the Company and its 17 (17 in 2021) significant subsidiaries (together, the “Group”).

Under the control and influence concepts, those companies in which the Company, directly or indirectly, is able to exercise control over operations are fully consolidated, and those companies over which the Group has the ability to exercise significant influence are accounted for by the equity method.

Investment in one (one in 2021) associated company is accounted for by the equity method. Investments in the remaining associated companies are stated at cost. If the equity method of accounting had been applied to the investments in these companies, the effect on the accompanying consolidated financial statements would not be material.

All significant intercompany balances and transactions have been eliminated in consolidation. All material unrealized profit included in assets resulting from transactions within the Group is also eliminated.

### b. Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements

Under Accounting Standards Board of Japan (“ASBJ”) Practical Issues Task Force (“PITF”) No. 18, “Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for the Consolidated Financial Statements,” the accounting policies and procedures applied to a parent company and its subsidiaries for similar transactions and events under similar circumstances should in principle be unified for the preparation of the consolidated financial statements. However, financial statements prepared by foreign subsidiaries in accordance with either International Financial Reporting Standards or generally accepted accounting principles in the United States of America (Financial Accounting Standards Board Accounting Standards Codification—“FASB ASC”) tentatively may be used for the consolidation process, except for the following items that should be adjusted in the consolidation process so that net income is accounted for in accordance with Japanese GAAP, unless they are not material: (a) amortization of goodwill; (b) scheduled amortization of actuarial gain or loss of pensions that has been recorded in equity through other comprehensive income; (c) expensing capitalized development costs of R&D; (d) cancellation of the fair value model of accounting for property, plant and equipment and investment properties and incorporation of the cost model of accounting; and (e) recording a gain or loss through profit or loss on the sale of an investment in an equity instrument for the difference between the acquisition cost and selling price, and recording impairment loss through profit or loss for other-than-temporary declines in the fair value of an investment in an equity instrument, where a foreign subsidiary elects to present in other comprehensive income subsequent changes in the fair value of an investment in an equity instrument.

### c. Cash Equivalents

Cash equivalents are short-term investments that are readily convertible into cash and that are exposed to insignificant risk of changes in value.

Cash equivalents include time deposits, certificates of deposit and investment trusts in bonds that represent short-term investments, all of which mature or become due within three months of the date of acquisition.

**d. Inventories** Inventories are stated at the lower of cost (substantially determined by the average method for the Company and its consolidated subsidiaries in Japan, and by the first-in, first-out method for the consolidated subsidiaries outside of Japan) or net selling value.

**e. Marketable and Investment Securities**

All investment securities are classified as available-for-sale securities.

Marketable available-for-sale securities are reported at fair value, with unrealized gains and losses, net of applicable taxes, reported in a separate component of equity. The cost of securities sold is determined based on the moving-average method.

Nonmarketable available-for-sale securities are stated at cost determined by the moving-average method. For other-than-temporary declines in fair value, nonmarketable available-for-sale securities are reduced to net realizable value by a charge to income.

Investments in limited partnerships, which are considered securities under Article 2, Clause 2 of the Japanese Financial Instruments and Exchange Act, are recorded under the equity method and based on the latest consolidated financial statements available on the reportable date ruled by the partnership contracts.

**f. Property, Plant and Equipment**

Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment of the Company and its consolidated subsidiaries in Japan is computed substantially by the declining-balance method based on the estimated useful lives of the assets, while the straight-line method is applied to substantially all of the consolidated subsidiaries outside of Japan.

The range of useful lives is principally from 15 to 50 years for buildings and structures and from 2 to 15 years for machinery and equipment. The useful lives for lease assets are the terms of the respective leases.

**g. Long-lived Assets**

The Group reviews its long-lived assets for impairment whenever events or changes in circumstances indicate the carrying amount of an asset or asset group may not be recoverable. An impairment loss would be recognized if the carrying amount of an asset or asset group exceeds the sum of the undiscounted future cash flows expected to result from the continued use and eventual disposition of the asset or asset group. The impairment loss would be measured as the amount by which the carrying amount of the asset exceeds its recoverable amount, which is the higher of the discounted cash flows from the continued use and eventual disposition of the asset or the net selling price at disposition.

**h. Retirement and Pension Plans**

The Company has a noncontributory funded pension plan covering substantially all of its employees. To provide for the payment of retirement benefits and pension plan payments to employees, the Company recorded a reserve equivalent to the amounts recognized as necessary at the end of the period under review based on the projected retirement benefits obligation and the fair value of the pension plan assets at the balance sheet date.

The Company accounts for the liability for retirement benefits based on the projected benefit obligations and plan assets at the balance sheet date. The projected benefit obligations are attributed to periods on a benefit formula basis. Actuarial gains and losses and prior-service cost that are yet to be recognized in profit or loss are recognized within equity (accumulated other comprehensive income), after adjusting for tax effects and are recognized in profit or loss over 11 years no longer than the expected average remaining service period of the employees. The discount rate is determined using a single weighted-average discount rate reflecting the estimated timing and amount of benefit payment.

Domestic consolidated subsidiaries have lump-sum retirement benefit plans, and certain consolidated foreign subsidiaries have lump-sum retirement benefit plans or defined contribution pension plans.

(Additional information)

The Company has transferred a part of its defined benefit pension plan to a defined contribution pension plan applying "Accounting for Transfer between Retirement Benefit Plans" (ASBJ Guidance No. 1 of January 31, 2002, revision issued on December 16, 2016) and "Practical Solution on Accounting for Transfer between Retirement Benefit Plans" (ASBJ, PITF No. 2 of March 29, 2002, revision issued on February 7, 2007) and the retirement pension plan corresponding to the transferred portion to the defined contribution pension plan is to be terminated partially. As a result, ¥203,002 thousand is to be recorded as other income for the fiscal year ended December 31, 2023.

#### **i. Asset Retirement Obligations**

An asset retirement obligation is recorded for a legal obligation imposed either by law or contract that results from the acquisition, construction, development and normal operation of a tangible fixed asset and is associated with the retirement of such tangible fixed asset. The asset retirement obligation is recognized as the sum of the discounted cash flows required for the future asset retirement and is recorded in the period in which the obligation is incurred if a reasonable estimate can be made. If a reasonable estimate of the asset retirement obligation cannot be made in the period the asset retirement obligation is incurred, the liability should be recognized when a reasonable estimate of the asset retirement obligation can be made. Upon initial recognition of a liability for an asset retirement obligation, an asset retirement cost is capitalized by increasing the carrying amount of the related fixed asset by the amount of the liability. The asset retirement cost is subsequently allocated to expense through depreciation over the remaining useful life of the asset. Over time, the liability is accreted to its present value each period. Any subsequent revisions to the timing or the amount of the original estimate of undiscounted cash flows are reflected as an adjustment to the carrying amount of the liability and the capitalized amount of the related asset retirement cost.

#### **j. Stock Options**

Compensation expense for employee stock options that were granted on and after May 1, 2006 are recognized based on the fair value at the date of grant and over the vesting period as consideration for receiving goods or services in accordance with ASBJ Statement No. 8, "Accounting Standard for Share-based Payment." Stock options granted to nonemployees are accounted for based on the fair value of either the stock option or the goods or services received. In the consolidated balance sheet, the stock option is presented as a stock acquisition right as a separate component of equity until exercised.

#### **k. Bonuses to Directors and Audit and Supervisory Committee Members**

Bonuses to directors and Audit and Supervisory Committee Members are accrued at the year end to which such bonuses are attributable.

#### **l. Leases**

Finance lease transactions are capitalized by recognizing lease assets and lease obligations in the consolidated balance sheet.

In March 2007, the ASBJ issued ASBJ Statement No. 13, "Accounting Standard for Lease Transactions," which revised the previous accounting standard for lease transactions. Under the previous accounting standard, finance leases that were deemed to transfer ownership of the leased property to the lessee were capitalized. However, other finance leases were permitted to be accounted for as operating lease transactions if certain "as if capitalized" information was disclosed in the notes to the lessee's financial statements. The revised accounting standard permits leases that existed at the transition date and that do not transfer ownership of the leased property to the lessee to continue to be accounted for as operating lease transactions.

All other leases are accounted for as operating leases.

On January 13, 2016, International Accounting Standards Board issued IFRS No. 16, "Lease," which requires a lessee to recognize a right-of-use asset representing its right to use the underlying leased asset and a lease liability representing its obligation to make lease payments for all leases with a term of more than 12 months, unless the underlying asset is of low value.

On February 25, 2016, Financial Accounting Standards Board issued ASU No. 2016-02, "Leases" (Topic 842), which requires a lessee to recognize lease assets on the balance sheet the assets and liabilities for the rights and obligations created by those leases, unless the underlying asset is of low value.

Subsidiaries except for Japan and US have applied the standards of "Lease" (IFRS No. 16) and subsidiaries in US have applied the standards of "Leases" (ASU No. 2016-02).

#### **m. Revenue Recognition**

The Group engages mainly in manufacturing and sales of products in the Special Products Segment and Machine Tools Segment.

The performance obligation is satisfied at the time it is recognized that a customer has obtained control of the product based on contractual conditions and recognizes revenues when products are shipped to a customer, at the time of inspection by a customer or based on trade terms.

As considerations regarding these performance obligations are generally received within one year from the time they are satisfied, no significant financing component is involved.

#### **n. Research and Development Costs**

Research and development costs are charged to income as incurred.

#### **o. Income Taxes**

The provision for income taxes is computed based on the pretax income included in the consolidated statement of income. The asset and liability approach is used to recognize deferred tax assets and liabilities for the expected future tax consequences of temporary differences between the carrying amounts and the tax bases of assets and liabilities. Deferred taxes are measured by applying currently enacted income tax rates to the temporary differences.

#### **p. Foreign Currency Transactions**

All short-term and long-term monetary receivables and payables denominated in foreign currencies are translated into Japanese yen at the exchange rates as of the balance sheet date. The foreign exchange gains and losses from translation are recognized in the consolidated statement of income to the extent that they are not hedged by forward exchange contracts.

#### **q. Foreign Currency Financial Statements**

The balance sheet accounts of the consolidated foreign subsidiaries are translated into Japanese yen at the current exchange rates as of the balance sheet date except for equity, which is translated at the historical rate.

Differences arising from such translation are shown as "Foreign currency translation adjustments" under accumulated other comprehensive income in a separate component of equity.

Revenue and expense accounts of consolidated foreign subsidiaries are translated into yen at the average exchange rate.

#### **r. Derivatives**

The Group uses derivative financial instruments to manage its exposures to fluctuations in foreign exchange rates. Foreign exchange forward contracts are utilized by the Group to reduce foreign currency exchange risks. The Group does not enter into derivatives for trading or speculative purposes.

All derivatives are recognized as either assets or liabilities and measured at fair value, and gains or losses on derivative transactions are recognized in the consolidated statement of income.

The foreign exchange forward contracts employed to hedge foreign exchange exposures for export sales are measured at fair value and the unrealized gains/losses are recognized in the consolidated statement of income.

#### **s. Per Share Information**

Basic net income per share is computed by dividing net income attributable to common shareholders by the weighted-average number of common shares outstanding for the period.

Diluted net income per share reflects the potential dilution that could occur if securities were exercised. Diluted net income per share of common stock assumes full conversion of the outstanding convertible bonds and stock acquisition rights at the beginning of the year (or at the time of issuance) with an applicable adjustment for related interest expense and net of tax.

Cash dividends per share presented in the accompanying consolidated statement of income are dividends applicable to the respective fiscal years, including dividends to be paid after the end of the year.

#### **t. Accounting Changes and Error Corrections**

In December 2009, the ASBJ issued ASBJ Statement No. 24, "Accounting Standard for Accounting Changes and Error Corrections," and ASBJ Guidance No. 24, "Guidance on Accounting Standard for Accounting Changes and Error Corrections." Accounting treatments under this standard and guidance are as follows:

- (1) Changes in Accounting Policies – When a new accounting policy is applied following revision of an accounting standard, the new policy is applied retrospectively unless the revised accounting standard includes specific transitional provisions, in which case the entity shall comply with the specific transitional provisions.
- (2) Changes in Presentation – When the presentation of financial statements is changed, prior-period financial statements are reclassified in accordance with the new presentation.
- (3) Changes in Accounting Estimates – A change in an accounting estimate is accounted for in the period of the change if the change affects that period only, and is accounted for prospectively if the change affects both the period of the change and future periods.
- (4) Corrections of Prior-Period Errors – When an error in prior-period financial statements is discovered, those statements are restated.



#### u. New Accounting Pronouncements

On June 17, 2021, the ASBJ revised ASBJ Guidance No. 31, "Implementation Guidance on Accounting Standard for Fair Value Measurement" published on June 17, 2021.

When the guidance was published, it indicated that because a certain period of time may be required to discuss the fair value measurement of an investment trust with the people involved and in order to consider the notes regarding the fair value of investments in unions or other organizations reported by the net amount of equity on the balance sheet, around one year was required for discussion and consideration after publication of "Accounting Standard for Fair Value Measurement." As a result, the guidance was revised and published on June 17, 2021.

The Company expects to apply the guidance for annual periods beginning on or after January 1, 2023, and is in the process of measuring the effects of applying the accounting standard and guidance in future applicable periods.

### 3. Significant Accounting Estimate

#### a. Deferred Tax Accounting

(1) Carrying amounts

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Deferred tax assets	<b>¥425</b>	¥599	<b>\$3,196</b>

(2) Information on the significant accounting estimate

The Group accounts for a temporary difference as deferred tax assets when it satisfies recoverability based on the future taxable profit reasonably estimated. The deferred tax asset regarding tax loss carryforwards is disclosed in Note "14. Income Taxes."

There is a high degree of uncertainty in a premise for demand and sales trend assuming future taxable profits. A variety of the factors, which the Group considered in evaluating the recoverability of deferred tax assets, may have an additional impact on taxable profit or the temporary difference, and will consequently affect the profit and loss.

#### b. Impairment of Long-lived Assets

(1) Carrying amounts

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Long-lived assets	<b>¥15,697</b>	¥14,309	<b>\$118,023</b>

(2) Information on the significant accounting estimate

The Group recognizes the carrying amounts of the relevant asset written down to the recoverable amount, which is the higher of fair value less cost to sell or the value in use, as an impairment loss when there is any indication that the asset or asset group may be impaired. No impairment of long-lived assets was recognized in 2022.

There is high degree of uncertainty in a premise for a business plan for the calculation of value in use. In the event of an unforeseen change in the business environment adversely affecting assumptions for the valuation of assets or asset groups, an impairment may be incurred.

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## 4. Accounting Change

(Application of “Accounting Standard for Revenue Recognition”)

The Group has applied the Accounting Standard for Revenue Recognition (ASBJ Statement No. 29, March 31, 2020; hereinafter referred to as the “Revenue Recognition Accounting Standard”), etc., since the beginning of the first quarter of the fiscal year under review and recognizes revenue from goods or services to be provided at an amount expected to be received in exchange for those goods or services at the time when control over the promised goods or services is transferred to a customer. As a result, the Company now recognizes revenue at the time of acceptance inspection for certain sales, whereas it previously recognized revenue at the time of shipment, mainly in the Machine Tools Segment. In addition, consideration payable to a customer, such as sales commissions, had been previously accounted for as selling, general and administrative expenses, but is now accounted for as a net amount deducted from sales.

The Company applies the Revenue Recognition Accounting Standard in accordance with the transitional handling stipulated in the proviso of Paragraph 84 of the Accounting Standard for Revenue Recognition. The Company adds or subtracts the amount of the cumulative effect on retained earnings from the beginning of the first quarter or from retained earnings in cases where the new accounting policies are applied retroactively to periods before the beginning of the first quarter. However, the Company applied the procedure provided for in Paragraph 86 of the Revenue Recognition Accounting Standards and did not retroactively apply the new accounting policy to contracts under which almost all revenue had been recognized before the beginning of the first quarter in accordance with the procedure before the application of the new accounting policy.

As a result, net sales decreased ¥85 million (\$639 thousand), cost of sales increased ¥320 million (\$2,406 thousand), and selling, general and administrative expenses decreased ¥148 million (\$1,113 thousand). Operating income, ordinary income, and income before income taxes decreased ¥257 million (\$1,932 thousand) each in the fiscal year under review. The impact on per share information is minimal.

The balance of retained earnings at the beginning of the fiscal year under review decreased by ¥11 million (\$83 thousand).

Due to the application of the Accounting Standard for Revenue Recognition, “advances received,” which had been included in “Other” under “Current liabilities” is included in “Contract liabilities” from the first quarter of fiscal 2022. In accordance with the transitional handling stipulated in Paragraph 89-2 of the Accounting Standard for Revenue Recognition, no reclassification via new indication methods will be carried out for the previous fiscal year using the new presentation. Moreover, in accordance with the transitional handling stipulated in Paragraph 89-3 of the Accounting Standard for Revenue Recognition, the note to “Revenue Recognition” for the previous year is not stated.

(Application of “Accounting Standard for Fair Value Measurement”)

The Company began applying the “Accounting Standard for Fair Value Measurement” (ASBJ Statement No. 30 issued on July 4, 2019, hereinafter the “Fair Value Measurement Accounting Standard”) and related measures at the beginning of the first quarter of the fiscal year under review. Accordingly, the Company will apply the new accounting policies stipulated in the Fair Value Measurement Accounting Standard and related measures in the future in accordance with the transitional handling stipulated in Section 19 of the same standard and Section 44-2 of the “Accounting Standard for Financial Instruments” (ASBJ Statement No. 10 issued on July 4, 2019).

Application of this standard has no impact on consolidated financial statements.

(Application of ASC 842, “Leases”)

Effective from the first quarter of the fiscal year under review, the Company has adopted ASC 842, “Leases” with regard to overseas consolidated subsidiaries. Regarding the application of the applicable accounting standard, the cumulative effect of adopting the standard, which is permitted as a transitional measure, is recognized as of the date of adoption.

The adoption of the applicable accounting standard has an insignificant impact on the consolidated financial statements.

## 5. Marketable and Investment Securities

Marketable and investment securities at December 31, 2022 and 2021, consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Current:</b>			
Trust fund investments and other	¥ 34		\$ 256
Total	¥ 34		\$ 256
<b>Non-current:</b>			
Equity securities	¥214	¥218	\$1,609
Corporate and other bonds	562	377	4,225
Trust fund investments and other	63	122	474
Total	¥839	¥717	\$6,308

The costs and aggregate fair values of securities classified as available-for-sale at December 31, 2022 and 2021, were as follows:

2022	Millions of yen			Fair value
	Cost	Unrealized gains	Unrealized losses	
<b>Securities classified as:</b>				
Available-for-sale:				
Marketable equity securities	¥104	¥74		¥178
Corporate and other bonds	600		¥38	562
Trust fund investments and other	29	34		63

2021	Millions of yen			Fair value
	Cost	Unrealized gains	Unrealized losses	
<b>Securities classified as:</b>				
Available-for-sale:				
Marketable equity securities	¥104	¥45		¥149
Corporate and other bonds	400		¥23	377
Trust fund investments and other	29	38		67

2022	Thousands of U.S. dollars (Note 1)			Fair value
	Cost	Unrealized gains	Unrealized losses	
<b>Securities classified as:</b>				
Available-for-sale:				
Marketable equity securities	\$ 782	\$556		\$1,338
Corporate and other bonds	4,511		\$285	4,226
Trust fund investments and other	218	256		474

Proceeds from sales of available-for-sale securities for the years ended December 31, 2022 and 2021, were nil and ¥3,009 million, respectively. Gross realized gains and losses on these sales, computed on the moving-average cost basis, for the year ended December 31, 2022, were both nil, and for the year ended December 31, 2021, were ¥14 million and ¥4 million, respectively.

## 6. Short-term Investments

Short-term investments at December 31, 2022 and 2021, consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Deposits over three-month period	¥505	¥377	\$3,797
Total	¥505	¥377	\$3,797

## 7. Trade Notes and Accounts Receivable

The Group follows the practice of including installment receivables due after one year (less unearned interest) in current assets.

Receivables due after one year (less unearned interest) amounted to ¥1,463 million (\$11,000 thousand) and ¥999 million at December 31, 2022 and 2021, respectively.

## 8. Inventories

Inventories at December 31, 2022 and 2021, consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Merchandise	¥ 865	¥ 754	\$ 6,504
Finished products	13,497	8,804	101,481
Work in process	6,579	4,620	49,466
Raw materials and supplies	4,146	3,645	31,173
Total	¥25,087	¥17,823	\$188,624

## 9. Long-term Debt

Long-term debt at December 31, 2022 and 2021, consisted of the following:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Lease obligations	¥ 67	¥ 82	\$ 504
Others	1,151	968	8,654
Total	1,218	1,050	9,158
Less: current portion	334	261	2,511
Long-term debt, less current portion	¥ 884	¥ 789	\$6,647

Annual maturities of long-term debt at December 31, 2022, were as follows:

Years ending December 31	Millions of yen	Thousands of U.S. dollars (Note 1)
2023	¥ 334	\$2,511
2024	295	2,218
2025	217	1,632
2026	169	1,271
2027	67	504
2028 and thereafter	136	1,022
Total	¥1,218	\$9,158

## 10. Retirement and Pension Plans

The Company and certain consolidated subsidiaries have severance payment plans for employees. Under the pension plans, employees terminating their employment are entitled to pension payments in most circumstances.

Certain consolidated subsidiaries use a simplified method, which is permitted for small-sized companies in conformity with the Accounting Standard for Retirement Benefits for calculating liability for retirement benefits and retirement benefit expenses for their severance payment plans.

(1) The changes in defined benefit obligation for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Balance at beginning of year	<b>¥ 9,001</b>	¥9,245	<b>\$ 67,677</b>
Current service cost	<b>166</b>	169	<b>1,248</b>
Interest cost	<b>95</b>	98	<b>714</b>
Actuarial gains and losses	<b>157</b>	(89)	<b>1,180</b>
Benefits paid	<b>(532)</b>	(422)	<b>(4,000)</b>
Prior-service cost	<b>(1,931)</b>		<b>(14,519)</b>
Others	<b>3</b>	(0)	<b>23</b>
Balance at end of year	<b>¥ 6,959</b>	¥9,001	<b>\$ 52,323</b>

(2) The changes in plan assets for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Balance at beginning of year	<b>¥8,871</b>	¥8,538	<b>\$66,699</b>
Expected return on plan assets	<b>222</b>	214	<b>1,669</b>
Actuarial gains and losses	<b>(592)</b>	350	<b>(4,451)</b>
Contributions from the employer	<b>189</b>	191	<b>1,421</b>
Benefits paid	<b>(532)</b>	(422)	<b>(4,000)</b>
Balance at end of year	<b>¥8,158</b>	¥8,871	<b>\$61,338</b>

(3) Reconciliation between the liability recorded in the consolidated balance sheet and the balances of defined benefit obligation and plan assets as of December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Funded defined benefit obligation	<b>¥ 6,858</b>	¥ 8,911	<b>\$ 51,564</b>
Plan assets	<b>(8,158)</b>	(8,871)	<b>(61,338)</b>
Total	<b>(1,300)</b>	40	<b>(9,774)</b>
Unfunded defined benefit obligation	<b>101</b>	90	<b>759</b>
Net liability arising from defined benefit obligation	<b>¥(1,199)</b>	¥ 130	<b>\$ (9,015)</b>

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Liability for retirement benefits	<b>¥ 101</b>	¥130	<b>\$ 759</b>
Asset for retirement benefits	<b>(1,300)</b>		<b>(9,774)</b>
Net liability arising from defined benefit obligation	<b>¥(1,199)</b>	¥130	<b>\$ (9,015)</b>



(4) The components of net periodic benefit costs for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Service cost	¥ 166	¥ 169	\$ 1,248
Interest cost	95	98	714
Expected return on plan assets	(222)	(214)	(1,669)
Recognized net actuarial gains and losses	250	7	1,880
Net periodic benefit costs	¥ 289	¥ 60	\$ 2,173

(5) Amounts recognized in other comprehensive income (before income tax effect) in respect of defined retirement benefit plans for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Prior-service cost	¥1,931		\$14,519
Actuarial gains and losses	(499)	¥446	(3,752)
Total	¥1,432	¥446	\$10,767

(6) Amounts recognized in accumulated other comprehensive income (before income tax effect) in respect of defined retirement benefit plans as of December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Unrecognized prior-service cost	¥(1,931)		\$(14,519)
Unrecognized actuarial gains and losses	(181)	¥(680)	(1,361)
Total	¥(2,112)	¥(680)	\$(15,880)

(7) Plan assets

**a. Components of plan assets**

Plan assets as of December 31, 2022 and 2021, consisted of the following:

	2022	2021
Debt investments	34%	24%
Equity investments	22	26
General account	11	31
Others	33	19
Total	100%	100%

**b. Method of determining the expected rate of return on plan assets**

The expected rate of return on plan assets is determined considering the long-term rates of return which are expected currently and in the future from the various components of the plan assets.

(8) Assumptions used for the years ended December 31, 2022 and 2021, are set forth as follows:

	2022	2021
Discount rate	1.1%	1.1%
Expected rate of return on plan assets	2.5%	2.5%
Expected rate of salary increase	9.8%	4.1%

(9) Defined contribution pension plan

The amounts of the required contribution to the defined contribution plans of the consolidated subsidiaries were ¥224 million (\$1,684 thousand) and ¥177 million for the years ended December 31, 2022 and 2021, respectively.

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## 11. Equity

Japanese companies are subject to the Companies Act of Japan (the "Companies Act"). The significant provisions in the Companies Act that affect financial and accounting matters are summarized below.

### (a) Dividends

Under the Companies Act, companies can pay dividends at any time during the fiscal year in addition to the year-end dividend upon resolution at the shareholders' meeting. Additionally, for companies that meet certain criteria including (1) having a Board of Directors, (2) having independent auditors, (3) having an Audit and Supervisory Board, and (4) the term of service of the directors being prescribed as one year rather than the normal two-year term by its articles of incorporation, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year if the company has prescribed so in its articles of incorporation. With respect to the third condition above, the Board of Directors of companies with (a) board committees (namely, appointment committee, compensation committee and audit committee) or (b) an audit and supervisory committee (as implemented under the Companies Act effective May 1, 2015) may also declare dividends at any time because such companies, by their nature, meet the criteria under the Companies Act. The Company is organized as a company with an audit and supervisory committee, effective May 26, 2016. The Company meets all the above criteria and, accordingly, the Board of Directors may declare dividends (except for dividends-in-kind) at any time during the fiscal year.

The Companies Act permits companies to distribute dividends-in-kind (noncash assets) to shareholders subject to certain limitations and additional requirements.

Semiannual interim dividends may also be paid once a year upon resolution by the Board of Directors if the articles of incorporation of the company so stipulate. The Companies Act provides certain limitations on the amounts available for dividends or the purchase of treasury stock. The limitation is defined as the amount available for distribution to the shareholders, but the amount of net assets after dividends must be maintained at no less than ¥3 million.

### (b) Increases / Decreases and Transfer of Common Stock, Reserve and Surplus

The Companies Act requires that an amount equal to 10% of dividends must be appropriated as a legal reserve (a component of retained earnings) or as additional paid-in capital (a component of capital surplus), depending on the equity account charged upon the payment of such dividends, until the total of the aggregate amount of legal reserve and additional paid-in capital equals 25% of the common stock. Under the Companies Act, the total amount of additional paid-in capital and legal reserve may be reversed without limitation of such threshold. The Companies Act also provides that common stock, legal reserve, additional paid-in capital, other capital surplus and retained earnings can be transferred among the accounts within equity under certain conditions upon resolution of the shareholders.

### (c) Treasury Stock and Treasury Stock Acquisition Rights

The Companies Act also provides for companies to purchase treasury stock and dispose of such treasury stock by resolution of the Board of Directors. The amount of treasury stock purchased cannot exceed the amount available for distribution to the shareholders which is determined by a specific formula.

Under the Companies Act, stock acquisition rights are presented as a separate component of equity.

The Companies Act also provides that companies can purchase both treasury stock acquisition rights and treasury stock. Such treasury stock acquisition rights are presented as a separate component of equity or deducted directly from stock acquisition rights.

## 12. Stock Options

The stock options outstanding as of December 31, 2022, were as follows:

Stock Option	Persons Granted	Number of Options Granted	Date of Grant	Exercise Price	Exercise Period
2014 I Stock Option	5 directors	23,100 shares	June 9, 2014	¥ 1	From June 9, 2014 to June 8, 2044
2015 I Stock Option	6 directors	17,100 shares	June 15, 2015	¥ 1	From June 15, 2015 to June 14, 2045
2016 I Stock Option	3 directors 3 executive officers	36,200 shares	June 13, 2016	¥ 1	From June 13, 2016 to June 12, 2046
2016 II Stock Option	3 directors 6 executive officers 18 employees 9 directors of subsidiaries	168,000 shares	June 13, 2016	¥1,289	From June 29, 2018 to June 28, 2022
2017 I Stock Option	3 directors 4 executive officers	24,700 shares	June 12, 2017	¥ 1	From June 12, 2017 to June 11, 2047
2017 II Stock Option	3 directors 6 executive officers 19 employees 8 directors of subsidiaries	148,000 shares	June 12, 2017	¥1,830	From July 1, 2019 to June 30, 2023
2018 I Stock Option	3 directors 4 executive officers	24,400 shares	June 11, 2018	¥ 1	From June 11, 2018 to June 10, 2048
2018 II Stock Option	1 director 6 executive officers 18 employees 8 directors of subsidiaries	175,000 shares	June 11, 2018	¥2,017	From July 1, 2020 to June 30, 2025
2019 I Stock Option	3 directors 4 executive officers	42,700 shares	April 15, 2019	¥ 1	From April 15, 2019 to April 14, 2049
2019 II Stock Option	7 executive officers 16 employees 8 directors of subsidiaries	161,000 shares	April 15, 2019	¥1,805	From June 1, 2021 to May 31, 2026
2020 I Stock Option	3 directors 5 executive officers	59,900 shares	April 13, 2020	¥ 1	From April 13, 2020 to April 12, 2050
2020 II Stock Option	5 executive officers 15 employees 8 directors of subsidiaries	138,000 shares	April 13, 2020	¥1,149	From June 1, 2022 to May 31, 2027
2021 Stock Option	5 executive officers 16 employees 8 directors of subsidiaries	141,000 shares	April 12, 2021	¥1,720	From June 1, 2023 to May 31, 2028
2022 Stock Option	4 executive officers 15 employees 8 directors of subsidiaries	128,000 shares	April 11, 2022	¥1,523	From June 3, 2024 to June 2, 2029

The stock option activity were as follows:

	Shares						
	2014 I Stock Option	2015 I Stock Option	2016 I Stock Option	2016 II Stock Option	2017 I Stock Option	2017 II Stock Option	2018 I Stock Option
<b>Year ended</b>							
<b>December 31, 2021</b>							
<b>Non-vested</b>							
December 31, 2020 – Outstanding							
Granted							
Canceled							
Vested							
December 31, 2021 – Outstanding							
<b>Vested</b>							
December 31, 2020 – Outstanding	15,500	10,400	22,100	104,700	19,300	136,000	19,400
Vested							
Exercised				(11,000)			
Canceled							
December 31, 2021 – Outstanding	15,500	10,400	22,100	93,700	19,300	136,000	19,400
<b>Year ended</b>							
<b>December 31, 2022</b>							
<b>Non-vested</b>							
December 31, 2021 – Outstanding							
Granted							
Canceled							
Vested							
December 31, 2022 – Outstanding							
<b>Vested</b>							
December 31, 2021 – Outstanding	15,500	10,400	22,100	93,700	19,300	136,000	19,400
Vested							
Exercised			(3,700)	(64,300)	(3,000)		(2,200)
Canceled				(29,400)	(8,000)	(10,000)	
December 31, 2022 – Outstanding	<b>15,500</b>	<b>10,400</b>	<b>18,400</b>		<b>8,300</b>	<b>126,000</b>	<b>17,200</b>
Exercise price	¥ 1 \$ 0	¥ 1 \$ 0	¥ 1 \$ 0	¥1,289 \$ 10	¥ 1 \$ 0	¥1,830 \$ 14	¥ 1 \$ 0
Average stock price at exercise			¥1,573 \$ 12	¥1,674 \$ 13	¥1,577 \$ 12		¥1,577 \$ 12
Fair value price at grant date	¥1,209 \$ 9	¥1,995 \$ 15	¥ 988 \$ 7	¥ 165 \$ 1	¥1,384 \$ 10	¥ 246 \$ 2	¥1,644 \$ 12

	Shares						
	2018 II Stock Option	2019 I Stock Option	2019 II Stock Option	2020 I Stock Option	2020 II Stock Option	2021 Stock Option	2022 Stock Option
<b>Year ended</b>							
<b>December 31, 2021</b>							
<b>Non-vested</b>							
December 31, 2020 – Outstanding			161,000		138,000		
Granted						141,000	
Canceled							
Vested			(161,000)				
December 31, 2021 – Outstanding					138,000	141,000	
<b>Vested</b>							
December 31, 2020 – Outstanding	166,000	34,000		59,900			
Vested			161,000				
Exercised							
Canceled							
December 31, 2021 – Outstanding	166,000	34,000	161,000	59,900			
<b>Year ended</b>							
<b>December 31, 2022</b>							
<b>Non-vested</b>							
December 31, 2021 – Outstanding					138,000	141,000	
Granted							128,000
Canceled							
Vested					(138,000)		
December 31, 2022 – Outstanding						141,000	128,000
<b>Vested</b>							
December 31, 2021 – Outstanding	166,000	34,000	161,000	59,900			
Vested					138,000		
Exercised		(3,800)		(6,600)	(32,000)		
Canceled		(15,100)		(19,200)			
December 31, 2022 – Outstanding	166,000	15,100	161,000	34,100	106,000		
Exercise price	¥2,017 \$ 15	¥ 1 \$ 0	¥1,805 \$ 14	¥ 1 \$ 0	¥1,149 \$ 9	¥1,720 \$ 13	¥1,523 \$ 11
Average stock price at exercise		¥1,577 \$ 12		¥1,577 \$ 12	¥1,742 \$ 13		
Fair value price at grant date	¥ 308 \$ 2	¥1,608 \$ 12	¥ 352 \$ 3	¥ 866 \$ 7	¥ 157 \$ 1	¥ 296 \$ 2	¥ 226 \$ 2

The assumptions used to measure fair value of the 2022 Stock Options were as follows:

Estimate method:	Black-Scholes option pricing model
Volatility of stock price:	32.900%
Estimated remaining outstanding period:	4.6 years
Estimated dividend:	¥58.00 per share
Risk free interest rate:	(0.006)%

### 13. Restricted Stock Compensation

The restricted stock compensation outstanding as of December 31, 2022, was as follows:

Restricted Stock Compensation	Persons Granted	Number of Shares Granted	Date of Grant
2021 Restricted Stock Compensation	3 directors 4 executive officers	34,500 shares	April 22, 2021
2022 Restricted Stock Compensation	3 directors 4 executive officers	36,800 shares	April 21, 2022

- Notes: 1. The transfer restriction period is from the grant date to the date immediately after retiring the position of either a director or an executive officer.
2. The transfer restrictions on all allotted stock shall be lifted upon the expiration of the transfer restriction period provided that the eligible directors, etc., continuously hold the position of company director or executive officer of the company who does not serve as a director from the date of commencement of the execution of duties until immediately before the conclusion of the first general meeting of shareholders thereafter (if the allottee is an executive officer of the company who does not serve as a director, from the starting date of the fiscal year that includes the grant date until the end of the current fiscal year.)

The restricted stock compensation activity was as follows:

	Shares	
	2021 Restricted Stock Compensation	2022 Restricted Stock Compensation
<b>Year ended December 31, 2021</b>		
December 31, 2020 – Outstanding		
Granted	34,500	
Forfeited		
Released		
December 31, 2021 – Outstanding	34,500	
<b>Year ended December 31, 2022</b>		
December 31, 2021 – Outstanding	34,500	
Granted		<b>36,800</b>
Forfeited	(11,700)	<b>(12,500)</b>
Released	(2,000)	
December 31, 2022 – Outstanding	20,800	<b>24,300</b>
Fair value price at grant date	¥1,622 \$ 12	¥1,509 \$ 11

## 14. Income Taxes

The Company and its consolidated subsidiaries in Japan are subject to Japanese national and local income taxes which, in the aggregate, resulted in a normal effective statutory tax rate of approximately 29.9% for the years ended December 31, 2022 and 2021.

Consolidated subsidiaries outside of Japan are subject to income taxes of the countries in which they operate.

The tax effects of significant temporary differences and loss carryforwards which resulted in deferred tax assets and liabilities at December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
<b>Deferred tax assets</b>			
Unrealized profit on inventories	¥ 953	¥ 376	\$ 7,165
Accrued bonuses	372	275	2,797
Depreciation	368	339	2,767
Liability for retirement benefits	265	33	1,993
Inventories	208	166	1,564
Tax loss carryforwards		360	
Impairment loss		26	
Other – net	741	515	5,571
Less valuation allowance	(258)	(290)	(1,940)
Total	2,649	1,800	19,917
<b>Deferred tax liabilities</b>			
Undistributed earnings of associated companies	(1,645)	(1,136)	(12,368)
Asset for retirement benefits	(631)		(4,744)
Other – net	(264)	(190)	(1,985)
Total	(2,540)	(1,326)	(19,097)
<b>Net deferred tax assets (liabilities)</b>	<b>¥ 109</b>	<b>¥ 474</b>	<b>\$ 820</b>

The expiration of tax loss carryforwards, the related valuation allowances and the resulting net deferred tax assets as of December 31, 2022 and 2021, were as follows:

2021	Millions of yen						Total
	1 Year or Less	After 1 Year through 2 Years	After 2 Years through 3 Years	After 3 Years through 4 Years	After 4 Years through 5 Years	After 5 Years	
Deferred tax assets relating to tax loss carryforwards					¥8	¥352	¥360
Less valuation allowances for tax loss carryforwards							
Net deferred tax assets relating to tax loss carryforwards					¥8	¥352	¥360

No material tax loss carryforwards were recognized in 2022.

Notes: 1. The amounts of tax loss carryforwards were multiplied by the normal effective statutory tax rates.

2. The deferred tax assets relating to tax loss carryforwards for the year ended December 31 2021, were ¥360 million. The Company expects to recover the total amount of the tax loss carryforwards through the estimated future taxable profits.



A reconciliation between the normal effective statutory tax rate for the years ended December 31, 2022 and 2021, and the actual effective tax rate reflected in the accompanying consolidated statement of income was as follows:

	2022	2021
Normal effective statutory tax rate	29.9%	29.9%
Effect of foreign tax rate differences	(4.0)	(4.6)
Undistributed earnings of associated companies	2.6	5.9
Unrealized profit on inventories	(1.3)	(2.0)
Research and development tax credits	(0.8)	(0.9)
Valuation allowance	(0.2)	0.0
Other – net	0.7	(1.0)
Actual effective tax rate	26.9%	27.3%

## 15. Research and Development Costs

Research and development costs charged to income were ¥1,966 million (\$14,782 thousand) and ¥1,650 million for the years ended December 31, 2022 and 2021, respectively.

## 16. Leases

The Company and its consolidated subsidiaries lease certain machinery, computer equipment, office space and other assets.

Obligations under noncancelable operating leases at December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Due within one year		¥ 50	
Due after one year		299	
Total		¥349	

## 17. Financial Instruments and Related Disclosures

### (1) Group Policy for Financial Instruments

The Group invests cash surpluses in low-risk financial instruments. Derivatives are used mainly to manage foreign exchange risks, not for speculative purposes.

### (2) Nature, Extent of Risks Arising from, and Risk Management for Financial Instruments

Trade receivables, such as trade notes and accounts receivable, are exposed to customer credit risk. The Group manages its credit risk from receivables on the basis of its internal guidelines, which include monitoring of the payment term and balance of each customer. The Group also periodically checks the credit status of key customers.

Marketable securities and investment securities, which are mainly debt instruments, are exposed to market risk. The Group periodically monitors market values of these securities and reports them to the management.

Trade payables, such as trade notes and accounts payable, are mostly due within one year.

The Group uses forward foreign exchange contracts to manage exchange risks arising from receivables and payables denominated in foreign currencies. Derivative transactions entered into by the Group have been made in accordance with internal policies which prescribe the authorization, and the result is reported to management. The Group also limits the counterparties of these derivatives to major international financial institutions to reduce credit risk.

With regard to trade payables, the Group is exposed to liquidity risk. The Group manages this risk through periodic financial planning by each Group company.

### (3) Fair Values of Financial Instruments

Fair values of financial instruments are based on their quoted market price, if available. If a quoted price is not available, other rational valuation techniques are used instead.

#### (a) Fair Value of Financial Instruments

	Millions of yen			Thousands of U.S. dollars (Note 1)		
	Carrying amount	Fair value	Unrealized gain/loss	Carrying amount	Fair value	Unrealized gain/loss
<b>December 31, 2022</b>						
Marketable and investment securities	¥803	¥803		\$6,038	\$6,038	
Total	¥803	¥803		\$6,038	\$6,038	
Derivatives	¥229	¥229		\$1,722	\$1,722	

	Millions of yen		
	Carrying amount	Fair value	Unrealized gain/loss
December 31, 2021			
Marketable and investment securities	¥593	¥593	
Total	¥593	¥593	
Derivatives	¥ (55)	¥ (55)	

- Notes: 1. The note for the cash is omitted. The notes for the short-term investments, trade receivables, and trade payables are omitted because these items are mainly to be settled in a short period of time and fair value is almost equal to book value.  
2. Unlisted equity securities, etc., are not included in "Marketable and investment securities." The carrying amount (fair value cannot be reliably determined) of these financial instruments that do not have a quoted market price in an active market is as follows.

	Carrying amount		Thousands of U.S. dollars (Note 1)
	Millions of yen		
	2022	2021	
Unlisted equity securities	¥ 36	¥ 69	\$ 271
Investments in unconsolidated subsidiaries and associated companies	293	229	2,203
Investments in limited partnerships	34	55	255
Total	¥363	¥353	\$2,729

3. Derivative receivables and liabilities are on a net basis and items for which the total is a net liability are shown in ( ).

### (4) Maturity Analysis for Financial Assets and Securities with Contractual Maturities

	Millions of yen			
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
<b>December 31, 2022</b>				
Cash and cash equivalents	¥29,565			
Marketable and investment securities	34	¥ 600		
Short-term investments	505			
Trade receivables	21,287	1,463		
Total	¥51,391	¥2,063		

	Millions of yen			
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
December 31, 2021				
Cash and cash equivalents	¥27,199			
Marketable and investment securities		¥ 455		
Short-term investments	377			
Trade receivables	17,554	999		
Total	¥45,130	¥1,454		

	Thousands of U.S. dollars (Note 1)			
	Due in one year or less	Due after one year through five years	Due after five years through ten years	Due after ten years
<b>December 31, 2022</b>				
Cash and cash equivalents	\$222,293			
Marketable and investment securities	255	\$ 4,511		
Short-term investments	3,797			
Trade receivables	160,053	11,000		
Total	\$386,398	\$15,511		

## (5) Financial Instruments Categorized by Fair Value Hierarchy

The fair value of financial instruments is categorized into the following three levels, depending on the observability and significance of the inputs used in making fair value measurements.

Level 1: Fair values measured by using quoted prices (unadjusted) in active markets for identical assets or liabilities.

Level 2: Fair values measured by using inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly or indirectly.

Level 3: Fair values measured by using unobservable inputs for the assets or liabilities.

If multiple inputs are used that have a significant impact on the measurement of fair value, fair value is classified at the lowest level in the fair value measurement among the levels to which each of these inputs belongs.

### (a) The financial assets and liabilities measured at the fair values in the consolidated balance sheet

December 31, 2022	Millions of yen			
	Level 1	Level 2	Level 3	Total
Marketable and investment securities				
Available-for-sale securities:				
Equity securities	¥178			¥178
Bonds		¥563		563
Derivative transactions:				
Foreign currency forward contracts		220		220
Total assets	¥178	¥783		¥961
Derivative transactions:				
Foreign currency forward contracts		¥ 9		¥ 9
Total liabilities		¥ 9		¥ 9

December 31, 2022	Thousands of U.S. dollars (Note 1)			
	Level 1	Level 2	Level 3	Total
Marketable and investment securities				
Available-for-sale securities:				
Equity securities	\$1,339			\$1,339
Bonds		\$4,233		4,233
Derivative transactions:				
Foreign currency forward contracts		1,654		1,654
Total assets	\$1,339	\$5,887		\$7,226
Derivative transactions:				
Foreign currency forward contracts		\$ 68		\$ 68
Total liabilities		\$ 68		\$ 68

### (b) The financial assets and liabilities not measured at the fair values in the consolidated balance sheet

Not applicable

The following is a description of valuation methodologies and inputs used for measurement of the fair value of assets and liabilities:

#### Marketable and investment securities

The fair values of listed equity securities are evaluated using quoted market price and classified as Level 1 because listed equity securities are traded in active markets. The fair values of bonds are evaluated using the price provided by financial institutions and classified as Level 2.

#### Derivatives

The fair values of foreign currency forward contracts are evaluated using the price provided by financial institutions and classified as Level 2.

## 18. Derivatives

### Derivative transactions to which hedge accounting is not applied

At December 31, 2022	Millions of yen			
	Contracted amount	Contracted amount due after one year	Fair value	Unrealized gain/loss
<b>Foreign currency forward contracts:</b>				
Selling	¥5,287		¥220	¥220
Buying	338		9	9
<b>Total</b>	<b>¥5,625</b>		<b>¥229</b>	<b>¥229</b>

At December 31, 2021	Millions of yen			
	Contracted amount	Contracted amount due after one year	Fair value	Unrealized gain/loss
<b>Foreign currency forward contracts:</b>				
Selling	¥4,677		¥(51)	¥(51)
Buying	178		(4)	(4)
<b>Total</b>	<b>¥4,855</b>		<b>¥(55)</b>	<b>¥(55)</b>

At December 31, 2022	Thousands of U.S. dollars (Note 1)			
	Contracted amount	Contracted amount due after one year	Fair value	Unrealized gain/loss
<b>Foreign currency forward contracts:</b>				
Selling	\$39,752		\$1,654	\$1,654
Buying	2,541		68	68
<b>Total</b>	<b>\$42,293</b>		<b>\$1,722</b>	<b>\$1,722</b>

## 19. Other Comprehensive Income

The components of other comprehensive income for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen		Thousands of U.S. dollars (Note 1)
	2022	2021	2022
Unrealized gain (loss) on available-for-sale securities:			
Gains arising during the year	¥ 21	¥ 64	\$ 158
Reclassification adjustments to profit or loss		(8)	
Amount before income tax effect	21	56	158
Income tax effect	3	1	22
<b>Total</b>	<b>¥ 24</b>	<b>¥ 57</b>	<b>\$ 180</b>
Foreign currency translation adjustments:			
Adjustments arising during the year	¥3,893	¥2,842	\$29,271
Reclassification adjustments to profit or loss		(179)	
<b>Total</b>	<b>¥3,893</b>	<b>¥2,663</b>	<b>\$29,271</b>
Defined retirement benefit plans:			
Adjustments arising during the year	¥1,182	¥ 439	\$ 8,887
Reclassification adjustments to profit or loss	250	7	1,880
Amount before income tax effect	1,432	446	10,767
Income tax effect	(428)	(133)	(3,218)
<b>Total</b>	<b>¥1,004</b>	<b>¥ 313</b>	<b>\$ 7,549</b>
Share of other comprehensive income in an associate:			
Gains arising during the year	¥ 65	¥ 12	\$ 489
<b>Total</b>	<b>¥ 65</b>	<b>¥ 12</b>	<b>\$ 489</b>
<b>Total other comprehensive income</b>	<b>¥4,986</b>	<b>¥3,045</b>	<b>\$37,489</b>

## 20. Net Income Per Share

Reconciliation of the differences between basic and diluted net income per share ("EPS") for the years ended December 31, 2022 and 2021, were as follows:

	Millions of yen Net income attributable to owners of the parent	Thousands of shares Weighted- average shares	Yen EPS	U.S. dollars (Note 1)
<b>Year ended December 31, 2022</b>				
Basic EPS				
Net income attributable to common shareholders	¥10,299	37,983	¥271.14	\$2.04
Effect of dilutive securities				
Convertible bonds				
Stock acquisition rights		159		
Diluted EPS				
Net income for computation	¥10,299	38,142	¥270.01	\$2.03
<b>Year ended December 31, 2021</b>				
Basic EPS				
Net income attributable to common shareholders	¥ 5,740	38,056	¥150.83	
Effect of dilutive securities				
Convertible bonds	(7)	1,975		
Stock acquisition rights		237		
Diluted EPS				
Net income for computation	¥ 5,733	40,268	¥142.38	

## 21. Revenue Recognition

### (a) Disaggregated information of revenues from contract with customers

December 31, 2022	Millions of yen		
	Special Products	Machine Tools	Total
Japan	¥ 2,109	¥ 6,809	¥ 8,918
USA	10,920	17,907	28,827
Asia	1,127	23,869	24,996
Europe	3,803	20,824	24,627
Revenues from contracts with customers	¥17,959	¥69,409	¥87,368

December 31, 2022	Thousands of U.S. dollars (Note 1)		
	Special Products	Machine Tools	Total
Japan	\$ 15,857	\$ 51,196	\$ 67,053
USA	82,105	134,639	216,744
Asia	8,474	179,466	187,940
Europe	28,594	156,571	185,165
Revenues from contracts with customers	\$135,030	\$521,872	\$656,902

Note: Revenues from contracts with customers are based on the location of each Group Company and are classified by each country or region.

### (b) Basic information for understanding revenue from contracts with customers

The basis for understanding revenue is described in Note 3 (n), "Standards of significant revenues and expenses."

(c) Information based on the relationship between the satisfaction of performance obligations under contracts with customers and cash flow arising from the contracts, as well as the amount and timing of revenue expected to be recognized after the next fiscal year from the contracts with customers that existed at the end of the current fiscal year.

### (1) Balance of contract liabilities, etc.

	Millions of yen	Thousands of U.S. dollars (Note 1)
	2022	2022
Receivables from contracts with customers (beginning balance)	¥18,553	\$139,496
Receivables from contracts with customers (ending balance)	22,750	171,053
Contract liabilities (beginning balance)	801	6,023
Contract liabilities (ending balance)	966	7,263

Contract liabilities are mainly related to Advance received.

The amount of revenue recognized in the fiscal year under review included in the balance of contract liabilities at the beginning of the current fiscal year was ¥801 million (\$6,023 thousand).

### (2) Transaction prices allocated to remaining performance obligation

As the Group had no significant transaction with an initial expected contract period over one year, the practical expedients are applied and information on remaining performance obligations is omitted. In the consideration from contracts with customers, there is no significant amount without the transaction price.

## 22. Segment Information

Under ASBJ Statement No. 17, "Accounting Standard for Segment Information Disclosures," and ASBJ Guidance No. 20, "Guidance on Accounting Standard for Segment Information Disclosures," an entity is required to report financial and descriptive information about its reportable segments. Reportable segments are operating segments or aggregations of operating segments that meet specified criteria. Operating segments are components of an entity about which separate financial information is available and such information is evaluated regularly by the chief operating decision maker in deciding how to allocate resources and in assessing performance. Generally, segment information is required to be reported on the same basis as is used internally for evaluating operating segment performance and deciding how to allocate resources to operating segments.

#### 1. Description of reportable segments

The Group's reportable segments are those for which separate financial information is available and regular evaluation by the Company's management is being performed in order to decide how resources are allocated among the Group. Therefore, the Group has two reportable segments: "Special Products" and "Machine Tools."

"Special Products" produces and sells POS printers and others.

"Machine Tools" produces and sells CNC automatic lathes and others.

#### 2. Methods of measurement for the amounts of sales, profit (loss), assets, liabilities and other items for each reportable segment

The accounting policies of each reportable segment are consistent with those disclosed in Note 2, "Summary of Significant Accounting Policies."

3. Information about sales, profit (loss), assets, liabilities and other items.

December 31, 2022	Millions of yen				
	Reportable Segment			Reconciliations	Consolidated
	Special Products	Machine Tools	Total		
Sales to external customers	¥17,959	¥69,409	¥87,368		¥87,368
Intersegment sales or transfers					
Total	17,959	69,409	87,368		87,368
Segment profit	¥ 3,754	¥12,249	¥16,003	¥ (2,078)	¥13,925
Segment assets	¥15,940	¥69,479	¥85,419	¥14,120	¥99,539
Other items:					
Depreciation	442	1,791	2,233	181	2,414
Investments in associates	293		293		293
Increase in property, plant and equipment and intangible assets	606	2,598	3,204	186	3,390

December 31, 2021	Millions of yen				
	Reportable Segment			Reconciliations	Consolidated
	Special Products	Machine Tools	Total		
Sales to external customers	¥15,570	¥48,790	¥64,360		¥64,360
Intersegment sales or transfers					
Total	15,570	48,790	64,360		64,360
Segment profit	¥ 2,283	¥ 6,858	¥ 9,141	¥ (1,726)	¥ 7,415
Segment assets	¥12,537	¥55,791	¥68,328	¥14,033	¥82,361
Other items:					
Depreciation	338	1,550	1,888	239	2,127
Investments in associates	229		229		229
Increase in property, plant and equipment and intangible assets	182	1,667	1,849	77	1,926

December 31, 2022	Thousands of U.S. dollars (Note 1)				
	Reportable Segment			Reconciliations	Consolidated
	Special Products	Machine Tools	Total		
Sales to external customers	\$135,030	\$521,872	\$656,902		\$656,902
Intersegment sales or transfers					
Total	135,030	521,872	656,902		656,902
Segment profit	\$ 28,225	\$ 92,098	\$120,323	\$ (15,624)	\$104,699
Segment assets	\$119,850	\$522,399	\$642,249	\$106,165	\$748,414
Other items:					
Depreciation	3,323	13,466	16,789	1,361	18,150
Investments in associates	2,203		2,203		2,203
Increase in property, plant and equipment and intangible assets	4,556	19,534	24,090	1,399	25,489

Notes: 1. Reconciliations recorded for segment profit include corporate expenses that are not allocated to any reportable segment. Corporate expenses principally consist of general corporate expenses incurred by the Administration Headquarters of the Company.

2. Reconciliations recorded for segment assets include corporate assets that are not allocated to any reportable segment. Corporate assets principally consist of assets maintained by the Administration Headquarters of the Company and consist principally of excess funds under management (cash and cash equivalents).

3. Reconciliations recorded for depreciation include depreciation incurred by corporate assets that are not allocated to any reportable segment.

4. Reconciliations recorded for increase in property, plant and equipment and intangible assets are capital investments principally for corporate assets that are not allocated to any reportable segment.

5. Segment profit agrees with operating profit in the accompanying consolidated statement of income.

6. As described in Note 4, "Accounting Change," the Company has applied the Accounting Standard for Revenue Recognition, etc. from the beginning of the fiscal year under review and changed the accounting method with which it recognized revenue. As a result, the method for calculating segment profit and loss was changed in the same manner.

As a result of this change, segment profit in Special Products Segment decreased ¥47 million (\$353 thousand) while net sales and segment profit in the Machine Tools Segment decreased ¥85 million (\$639 thousand) and ¥210 million (\$1,579 thousand) in the fiscal year under review, compared with results calculated using the previous method.



## Related Information

Related information by geographical area at December 31, 2022 and 2021, consisted of the following:

### (1) Net Sales

December 31, 2022	Millions of yen					Total
	Japan	USA	China	Germany	Others	
	¥9,037	¥27,904	¥17,112	¥8,743	¥24,572	¥87,368

December 31, 2021	Millions of yen					Total
	Japan	USA	China	Germany	Others	
	¥8,072	¥17,315	¥14,543	¥6,076	¥18,354	¥64,360

December 31, 2022	Thousands of U.S. dollars (Note 1)					Total
	Japan	USA	China	Germany	Others	
	\$67,947	\$209,804	\$128,662	\$65,737	\$184,752	\$656,902

Note: Sales are classified by country or region based on the location of customers.

### (2) Property, Plant and Equipment

December 31, 2022	Millions of yen				Total
	Japan	China	Thailand	Others	
	¥8,001	¥3,304	¥2,633	¥1,759	¥15,697

December 31, 2021	Millions of yen				Total
	Japan	China	Thailand	Others	
	¥8,459	¥2,607	¥1,913	¥1,330	¥14,309

December 31, 2022	Thousands of U.S. dollars (Note 1)				Total
	Japan	China	Thailand	Others	
	\$60,158	\$24,842	\$19,797	\$13,226	\$118,023

## 23. Related Party Disclosures

Transactions of the Company with related parties for the years ended December 31, 2022 and 2021, were as follows:

### Year ended December 31, 2022

Related party	Category	Description of transaction	Millions of yen	Thousands of U.S. dollars (Note 1)
Hajime Sato	Chairman of the Board	Exercise of stock options	¥12	\$90
Fumio Masuda	Executive Officer	Exercise of stock options	¥11	\$83

Year ended December 31, 2021

Not applicable

## 24. Subsequent Event

The following appropriation of retained earnings at December 31, 2022, was approved at the Company's Board of Directors' meeting held on February 22, 2023:

	Millions of yen	Thousands of U.S. dollars (Note 1)
Year-end cash dividends, ¥40 (\$0.301) per share	¥1,507	\$11,331

# Independent Auditor's Report



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## INDEPENDENT AUDITOR'S REPORT

To the Board of Directors of Star Micronics Co., Ltd.:

### Opinion

We have audited the consolidated financial statements of Star Micronics Co., Ltd. and its consolidated subsidiaries (the "Group"), which comprise the consolidated balance sheet as of December 31, 2022, and the consolidated statement of income, consolidated statement of comprehensive income, consolidated statement of changes in equity and consolidated statement of cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies, all expressed in Japanese yen.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Group as of December 31, 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

### Convenience Translation

Our audit also comprehended the translation of Japanese yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made in accordance with the basis stated in Note 1 to the consolidated financial statements. Such U.S. dollar amounts are presented solely for the convenience of readers outside Japan.

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in Japan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Consolidated Financial Statements section of our report. We are independent of the Group in accordance with the provisions of the Code of Professional Ethics in Japan, and we have fulfilled our other ethical responsibilities as auditors. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Key Audit Matter

A key audit matter is a matter that, in our professional judgment, was of most significance in our audit of the consolidated financial statements of the current period. The matter was addressed in the context of our audit of the consolidated financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on the matter.

Member of  
Deloitte Touche Tohmatsu Limited

Appropriateness of the timing of revenue recognition for sales from the machine tools business Key Audit Matter Description	How the Key Audit Matter Was Addressed in the Audit
<p>As stated in Note 22 “Segment Information” to the consolidated financial statements, sales from the machine tools business were 69,409 million yen, which accounted for 79.4% of consolidated net sales of 87,368 million yen recorded in the consolidated statement of income for the current year. Furthermore, sales from the machine tools business were primarily from the sales of products of Star Micronics Co., Ltd. (the “Company”), Star CNC Machine Tool Corp. and Shanghai Xingang Machinery Co., Ltd, which are significant subsidiaries.</p> <p>As stated in Note n. “Revenue Recognition” of Note 2 “Summary of Significant Accounting Policies” to the consolidated financial statements, the Group deems the performance obligation to be satisfied when a customer has obtained control of the product based on contractual conditions and recognizes revenues at the time products are shipped, products are inspected by a customer, or at a time specified in trade terms.</p> <p>Revenue related to machine tools is recognized on an inspection basis and a certain number of installation hours are needed for a test run and a specification confirmation by a customer before a customer has ability to use of a machine tools. When the installation of machine tools does not proceed as initially planned, the sales may not be recorded in the originally planned period. Additionally, the amounts of sales and profits per unit for machine tools are large, and recording such sales in an inappropriate period may significantly impact the sales and profit for the year. Therefore, auditing the appropriateness of the timing of revenue recognition for sales from the machine tools business requires a more careful consideration.</p> <p>Based on above, we identified the appropriateness of the timing of revenue recognition for sales from the machine tools business of the Company and its two significant subsidiaries as a key audit matter.</p>	<p>Our audit procedures related to the appropriateness of the timing of revenue recognition for sales from the machine tools business included the following, among others:</p> <p>(1) Evaluation of internal controls We evaluated the design and operating effectiveness of the following internal controls related to appropriate timing of recording sales that are recognized based on contractual conditions with customers, approval of sales inputted in the sales management system, which includes reviewing the appropriateness of sales dates by checking with evidence such as proofs of shipment, bills of lading, and acceptance inspection documents.</p> <p>(2) Substantive procedures We analyzed the monthly and yearly changes in sales by customer and by product for the machine tools business and performed the following procedures:</p> <ul style="list-style-type: none"> <li>- Examined whether the timing in which revenue is recognized for transactions is appropriate in terms of the contractual conditions established in contracts with customers or purchase orders.</li> <li>- Tested significant sales recorded close to year-end by inspecting purchase orders, contracts, and evidence which supported the appropriate timing of revenue recognition, such as proofs of shipment, bills of lading, and acceptance inspection documents.</li> <li>- Examined the acceptance inspection documents for sales recorded on an inspection basis to determine whether there was a signature for the acceptance inspection from the person in charge of the customer, and whether the acceptance dates were consistent with the installation/test run dates.</li> <li>- Examined whether there were large costs incurred after acceptance inspections, which were normally not expected to occur.</li> </ul>



	- We inspected the sales ledger after year-end and examined whether there were any significant negative sales entries that would cast doubt on the appropriateness of the timing of revenue recognition.
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### **Other Information**

Management is responsible for the other information. The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the other information. The other information comprises the information included in the ANNUAL REPORT 2022, but does not include the consolidated financial statements and our auditor's report thereon.

Our opinion on the consolidated financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the consolidated financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the consolidated financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### **Responsibilities of Management and the Audit and Supervisory Committee for the Consolidated Financial Statements**

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with accounting principles generally accepted in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern in accordance with accounting principles generally accepted in Japan and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The Audit and Supervisory Committee is responsible for overseeing the Directors' execution of duties relating to the design and operating effectiveness of the controls over the Group's financial reporting process.

### **Auditor's Responsibilities for the Audit of the Consolidated Financial Statements**

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with auditing standards generally accepted in Japan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with auditing standards generally accepted in Japan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks. The procedures selected depend on the auditor's judgment. In addition, we obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain, when performing risk assessment procedures, an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate whether the overall presentation and disclosures of the consolidated financial statements are in accordance with accounting principles generally accepted in Japan, as well as the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

We communicate with the Audit and Supervisory Committee regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Audit and Supervisory Committee with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with it all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the Audit and Supervisory Committee, we determine those matters that were of most significance in the audit of the consolidated financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

**Interest Required to Be Disclosed by the Certified Public Accountants Act of Japan**

Our firm and its designated engagement partners do not have any interest in the Group which is required to be disclosed pursuant to the provisions of the Certified Public Accountants Act of Japan.

*Deloitte Touche Tohmatsu*

April 26, 2023



# Stock Information

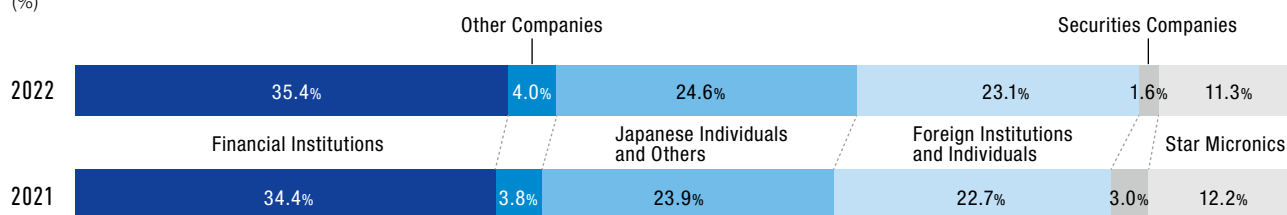
as of December 31, 2022

<b>Common Stock</b>	Authorized 158,000,000 shares	<b>Stock Listing</b>	Prime Market Section of the Tokyo Stock Exchange
	Issued 42,465,134* shares		
<b>Paid-in Capital</b>	12,721,939,515 yen	<b>Transfer Agent</b>	Mitsubishi UFJ Trust and Banking Corporation
<b>Number of Shareholders</b>	11,776		1-4-5 Marunouchi, Chiyoda, Tokyo 100-8212, Japan

\* The decrease in the number of shares issued was due to a retirement of 1,626,200 shares.

## COMPOSITION OF SHAREHOLDERS

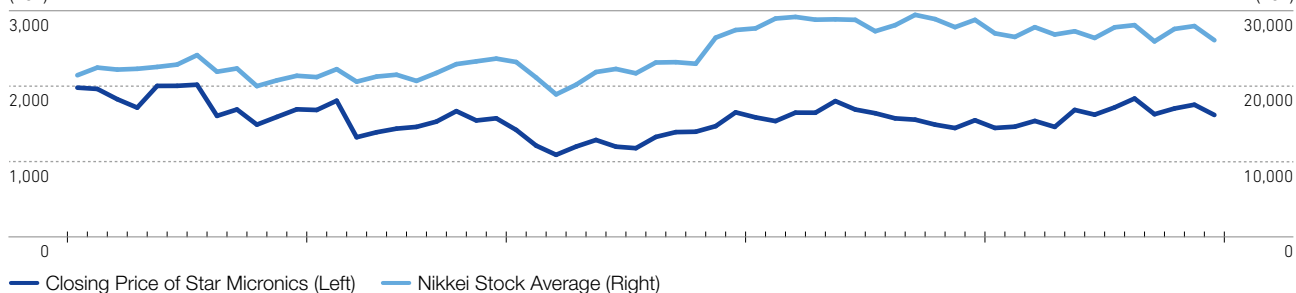
(%)



## STOCK PRICE RANGE (TOKYO STOCK EXCHANGE)

(Yen)

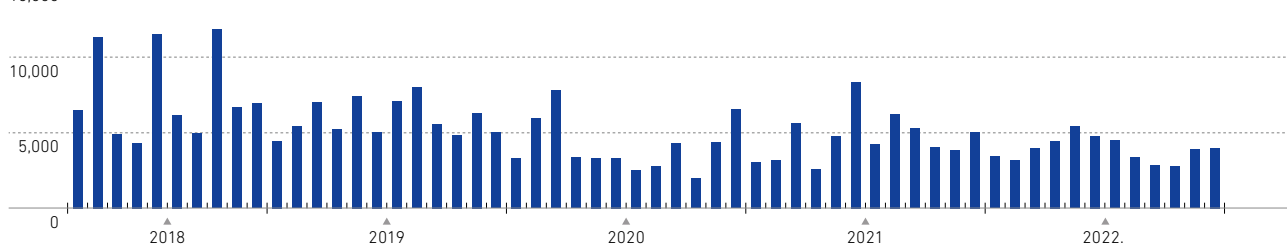
(Yen)



## TRADING VOLUME

(Thousands of shares)

15,000



Notes: 1. This trading volume shows the monthly volume of trade on the Tokyo Stock Exchange.

2. Stock prices of Star Micronics and the Nikkei Stock Average are based on a simple average of daily closing prices for each day of every month at the Tokyo Stock Exchange.

## STOCK PRICE

(Yen)

Year	2018	2019	2020	2021	2022
At year-end	1,491	1,575	1,654	1,549	<b>1,619</b>
High	2,270	1,893	1,720	1,893	<b>1,858</b>
Low	1,332	1,258	945	1,416	<b>1,318</b>